Semi-annual Financial Results for FY2026

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Semi-annual Results for FY2026

Summary of Financial Results for 1H FY2026

Business Environment

- The global economy was supported by semiconductor-related demand despite the continued worsening of economic conditions driven by crude oil prices amid the situation in the Middle East.
- Crude oil and naphtha markets remained volatile amid escalating tensions in the Middle East, with supply concerns also emerging.
- Japan's economy remained resilient, supported by wage increases. Meanwhile, significant concerns persisted over trends in crude oil and naphtha prices.

Overview of Financial Results for 1H FY2026

- Net sales totaled 82.4 billion yen and operating income totaled 7.9 billion yen, with both increasing year on year.
- The Polymer & Oligomer, Performance Chemicals, and Plastics segments drove profit growth.
  Sales were strong for products for semiconductor applications; mobility, electronic materials, and pharmaceutical and cosmetic applications; and sewerage-related products.
- The Commodity Chemicals segment posted lower operating income due to decreased sales volume of acrylic monomer products and higher routine maintenance expenses.
- Despite constraints on raw material procurement arising from the situation in the Middle East, the Group maintained its production and shipping systems and continued to ensure a stable supply of products.
- In light of the first-half results, the Group revised its full-year performance forecast upward.
  The interim and year-end dividend forecasts were each increased by 1 yen per share, bringing the planned annual dividend to 72 yen per share, up 7 yen year on year.

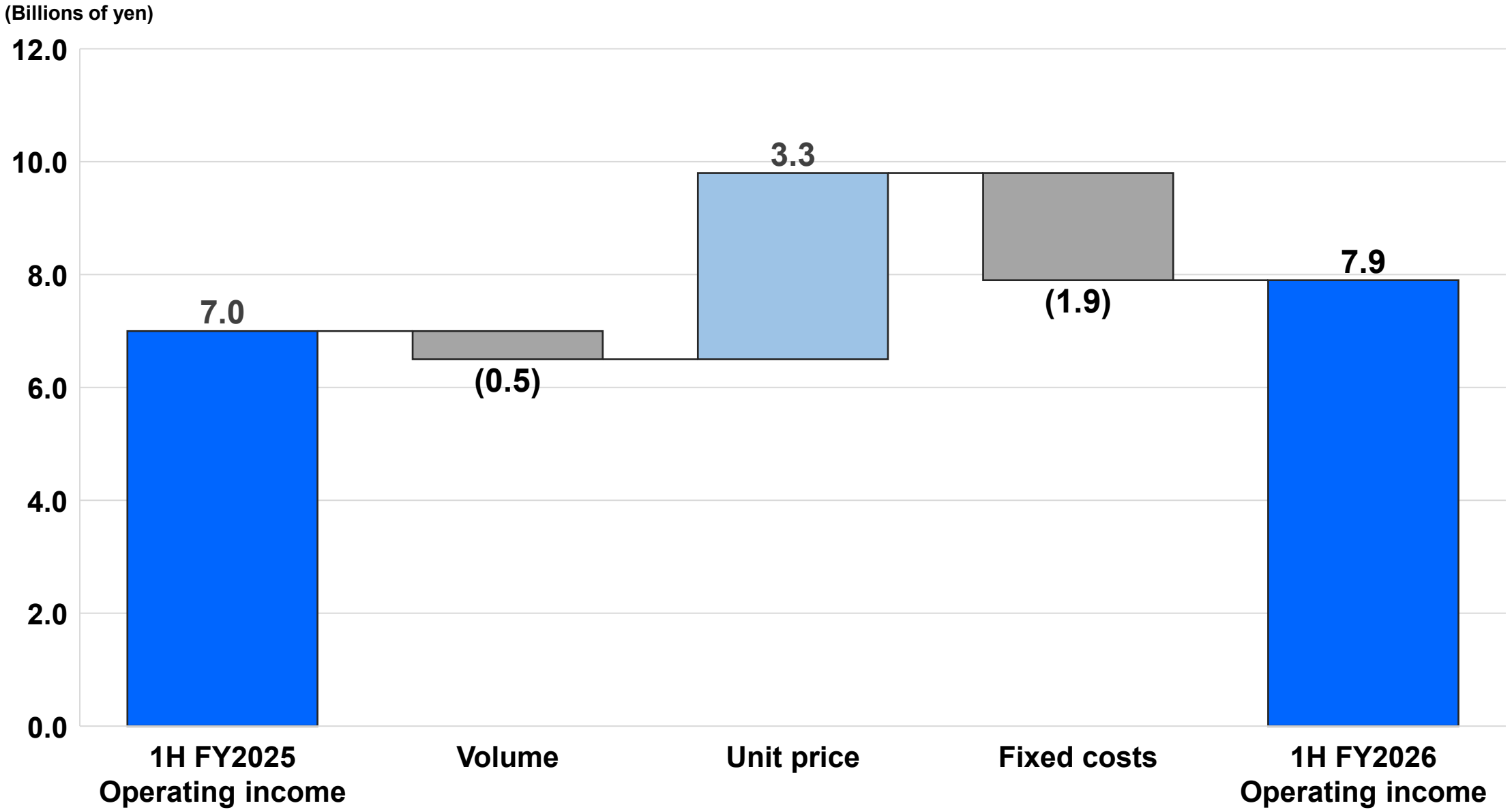
Overview of Semi-annual Results for FY2026

		1H FY2025	1H FY2026	Change	Rate of Change
Net sales	(Millions of yen)	80,344	82,405	2,061	+2.6%
Operating income	(Millions of yen)	7,018	7,912	893	+12.7%
Operating income ratio		8.7%	9.6%	0.9pp	–
Ordinary profit	(Millions of yen)	7,497	8,580	1,082	+14.4%
Net income attributable to owners of parent	(Millions of yen)	5,715	6,019	304	+5.3%
Net income per share	(Yen)	51.76	56.56	4.80	+9.3%
Interim dividend [Annual dividend]	(Yen)	32.5 [65.0]	36.0 [72.0]	+3.5 [+7.0]	+10.8% [+10.8%]

<Reference>

Average exchange rate	(Yen/USD)	150.20	157.44
Average naphtha price	(Yen/kl)	69,850	92,350

Analysis of Changes in Operating Income



Consolidated Results (by Segment) 1H

(Millions of yen)

Net sales	1H FY2025	1H FY2026	Volume	Unit price	Change
	A	B			B－A
Commodity Chemicals	36,180	33,352	(5,168)	2,340	(2,827)
Polymer & Oligomer	17,538	19,624	373	1,711	2,085
Adhesive Material	6,761	7,296	(238)	773	535
Performance Chemicals	5,013	5,727	572	141	714
Plastics	13,733	15,208	742	733	1,475
Other/adjustments	1,117	1,195	78	0	78
Total	80,344	82,405	(3,640)	5,701	2,061

(Millions of yen)

Operating income	1H FY2025		1H FY2026		Change
	Operating income	Operating income ratio	Operating income	Operating income ratio	
Commodity Chemicals	4,681	12.9%	3,500	10.5%	(1,180)
Polymer & Oligomer	1,266	7.2%	2,396	12.2%	1,130
Adhesive Material	263	3.9%	206	2.8%	(57)
Performance Chemicals	459	9.2%	903	15.8%	444
Plastics	1,172	8.5%	1,849	12.2%	676
Other/adjustments	(823)	–	(944)	–	(121)
Total	7,018	8.7%	7,912	9.6%	893

Consolidated Statement of Income
(Non-operating Income/Expenses and Extraordinary Income/Losses)

(Millions of yen)

Non-operating income/expenses	1H FY2025	1H FY2026	Change
Interest and dividend income	826	927	100
Equity in earnings of affiliates	90	20	(70)
Foreign currency exchange gains	–	98	98
Rent income on non-current assets	9	7	(2)
Other income	82	55	(27)
Interest expenses	(83)	(172)	(88)
Foreign currency exchange losses	(318)	–	318
Environment readiness fee	(80)	(54)	26
Inactive facilities expenses	(3)	(75)	(71)
Other expenses	(44)	(138)	(94)
Total	479	667	188

Equity in earnings of affiliates (Breakdown)	1H FY2025	1H FY2026	Change
Elmer's & Toagosei Co.	117	–	(117)
Chubu Liquid Oxygen	(26)	20	46
Total	90	20	(70)

(Millions of yen)

Extraordinary income/losses	1H FY2025	1H FY2026	Change
Gain on sale of non-current assets	–	879	879
Gain on sales of investment securities	1,187	277	(910)
Subsidy income	46	341	294
Loss on disposal of non-current assets	(581)	(912)	(330)
Loss on disaster (*)	(50)	(29)	20
Loss on valuation of investment securities	(182)	(464)	(281)
Special suspense account for tax purpose reduction entry	(40)	(336)	(295)
Total	379	(244)	(623)

* Cost of recovery from the Noto Peninsula Earthquake

Exchange rate	Jun. 30, 2025	Dec. 31, 2025	Jun. 30, 2026
Yen/USD	144.81	156.56	162.39
Yen/THB	4.44	4.97	4.87

Consolidated Balance Sheet

(Millions of yen)

	Dec. 31, 2025	Jun. 30, 2026	Change
Current assets	110,556	107,424	(3,132)
Cash, deposits and securities (1)	31,518	22,017	(9,500)
Trade Receivables	49,558	50,569	1,011
Inventories (2)	25,469	28,462	2,992
Other current assets	4,061	6,428	2,366
Allowance for doubtful receivables	(51)	(53)	(2)
Fixed assets	178,548	189,287	10,738
Property, plant and equipment (3)	129,050	132,602	3,552
Intangible fixed assets	4,723	4,689	(33)
Investment securities (4)	36,029	42,423	6,393
Other fixed assets	8,745	9,572	827
Total assets	289,105	296,711	7,606

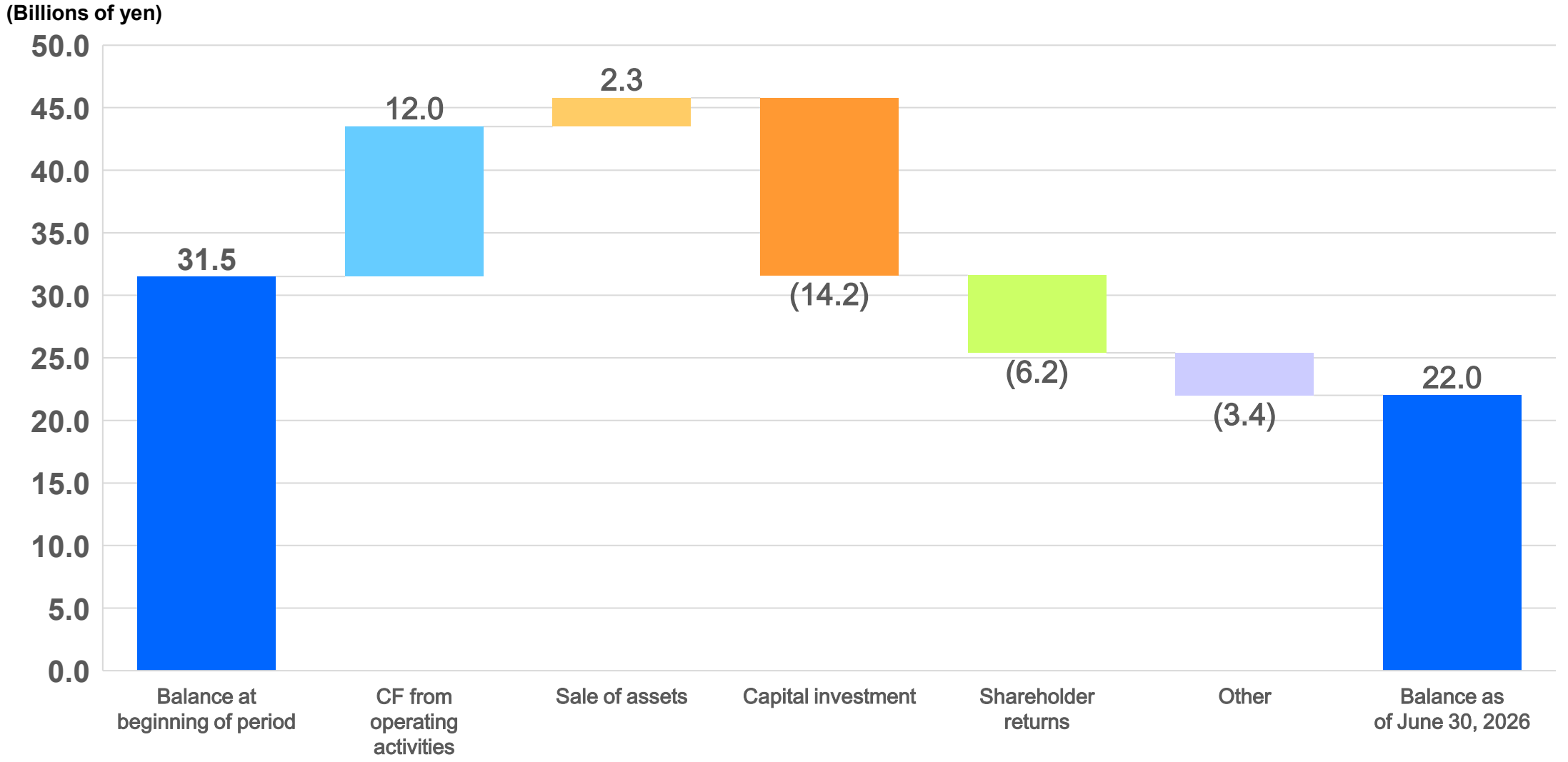
	Dec. 31, 2025	Jun. 30, 2026	Change
Total liabilities	73,160	75,716	2,555
Trade Payables (5)	16,513	19,608	3,095
Bonds	10,000	10,000	0
Bank loans	10,635	10,565	(70)
Accrued income taxes	2,543	2,156	(386)
Other liabilities	33,469	33,386	(83)
Total net assets	215,944	220,995	5,050
Shareholders' equity	190,491	190,455	(35)
Accumulated other comprehensive Income (6)	24,316	29,346	5,030
Non-controlling Interests	1,136	1,192	55
Total liabilities and net assets	289,105	296,711	7,606

Net worth ratio	74.3%	74.1%	(0.2)pp

(1) Decrease due to capital expenditures and shareholder returns (securities: negotiable certificates of deposit)
(2) Increase due to higher product selling prices
(3) Increase due to capital expenditures
(4) Increase due to appreciation of equity holdings

(5) Increase due to higher raw material prices
(6) Increase in valuation difference on investment securities (due to appreciation of equity holdings)

Cash Allocation (1H FY2026)



Full-year Results Forecast for FY2026

Challenges in 2H FY2026

Business Environment

- The situation in the Middle East is expected to continue posing risks to raw material procurement and logistics and raising concerns about cost fluctuations.
- Semiconductor-related markets are expected to remain strong, supported by demand for AI and data centers.
- In Japan, labor, logistics, and construction costs are expected to continue to rise amid wage increases and higher prices for various materials.

Responses in 2H FY2026

- We will continue to address constraints on raw material procurement arising from the situation in the Middle East to ensure stable production and supply. We will also implement flexible pricing measures in response to fluctuations in raw material prices.
- We will continue to achieve profit growth, led by the Polymer & Oligomer, Performance Chemicals, and Plastics segments.
- We will develop and expand sales of high-value-added products and increase the overseas sales ratio by promoting overseas expansion.
- We will strengthen technological capabilities and accelerate new business development through co-creation with companies possessing distinctive strengths and research institutions.
- We will improve capital efficiency and advance shareholder return initiatives toward achieving a P/B ratio of over 1x.

Full-year Consolidated Results Forecast for FY2026
(Year-on-year Comparison)

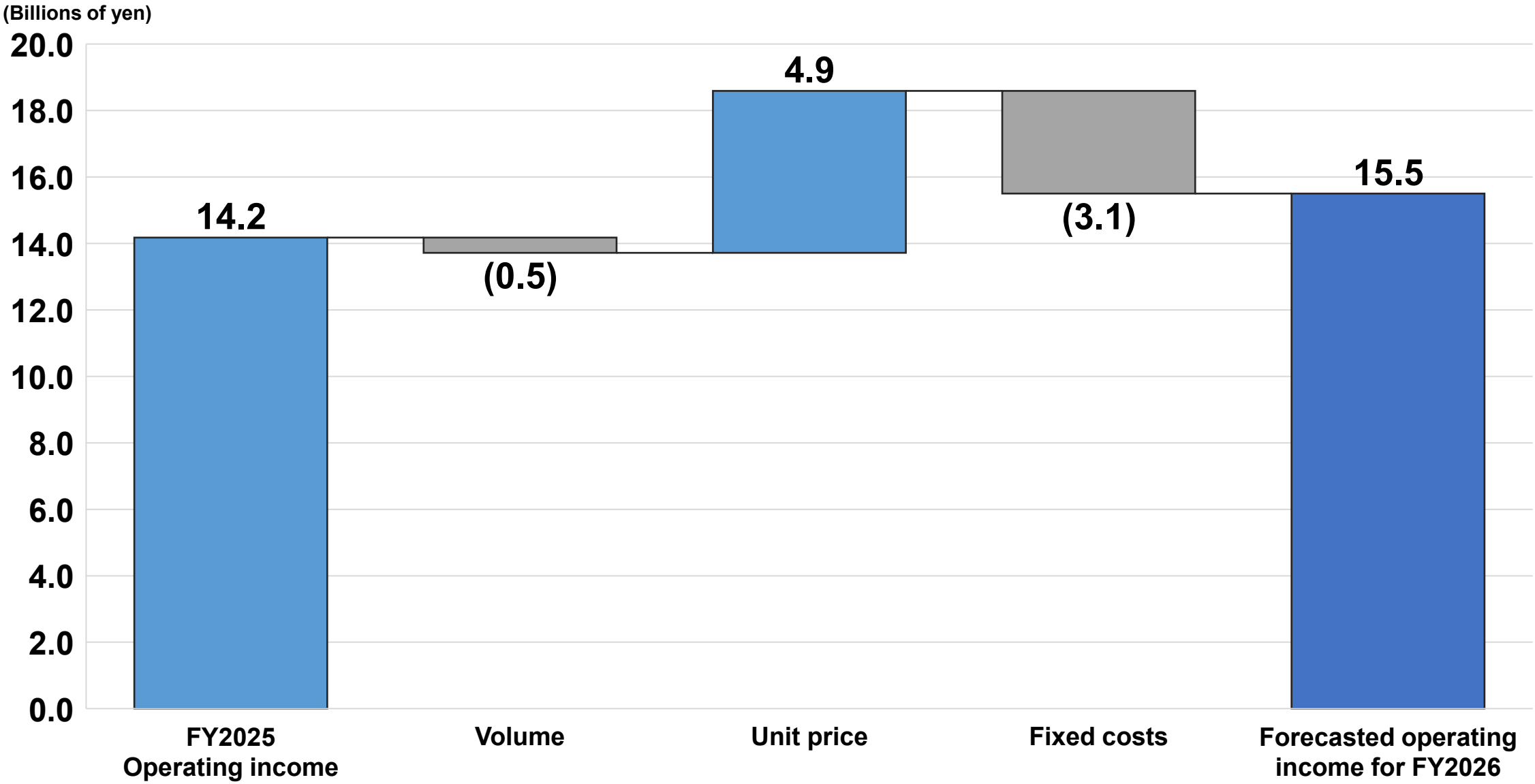
	FY2025 Results			FY2026 Forecast			Change (B-A)
	1H	2H	Annual (A)	1H Results	2H Forecast	Annual (B)	
Net sales	80,344	81,968	162,312	82,405	87,595	170,000	+7,687
Operating income	7,018	7,162	14,180	7,912	7,588	15,500	+1,319
Operating income ratio	8.7%	8.7%	8.7%	9.6%	8.7%	9.1%	+0.4pp
Non-operating income/expenses	479	407	886	667	133	800	(86)
Ordinary profit	7,497	7,570	15,067	8,580	7,720	16,300	+1,232
Extraordinary Income (loss)	379	1,899	2,278	(244)	44	(200)	(2,478)
Net income attributable to owners of parent	5,715	7,051	12,766	6,019	5,781	11,800	(966)
Dividend (Yen)	32.5	32.5	65.0	36.0	36.0	72.0	+7.0

<Reference>

		FY2025 Results	FY2026 Forecast
Average exchange rate	(Yen/USD)	149.59	159.00
Naphtha price	(Yen/kl)	67,125	91,000

* Naphtha: Approx. ±JPY250 million per JPY1,000/kL change
FX: Approx. -JPY100 million per JPY1/USD depreciation of the yen

Analysis of the Forecasted Changes in Operating Income

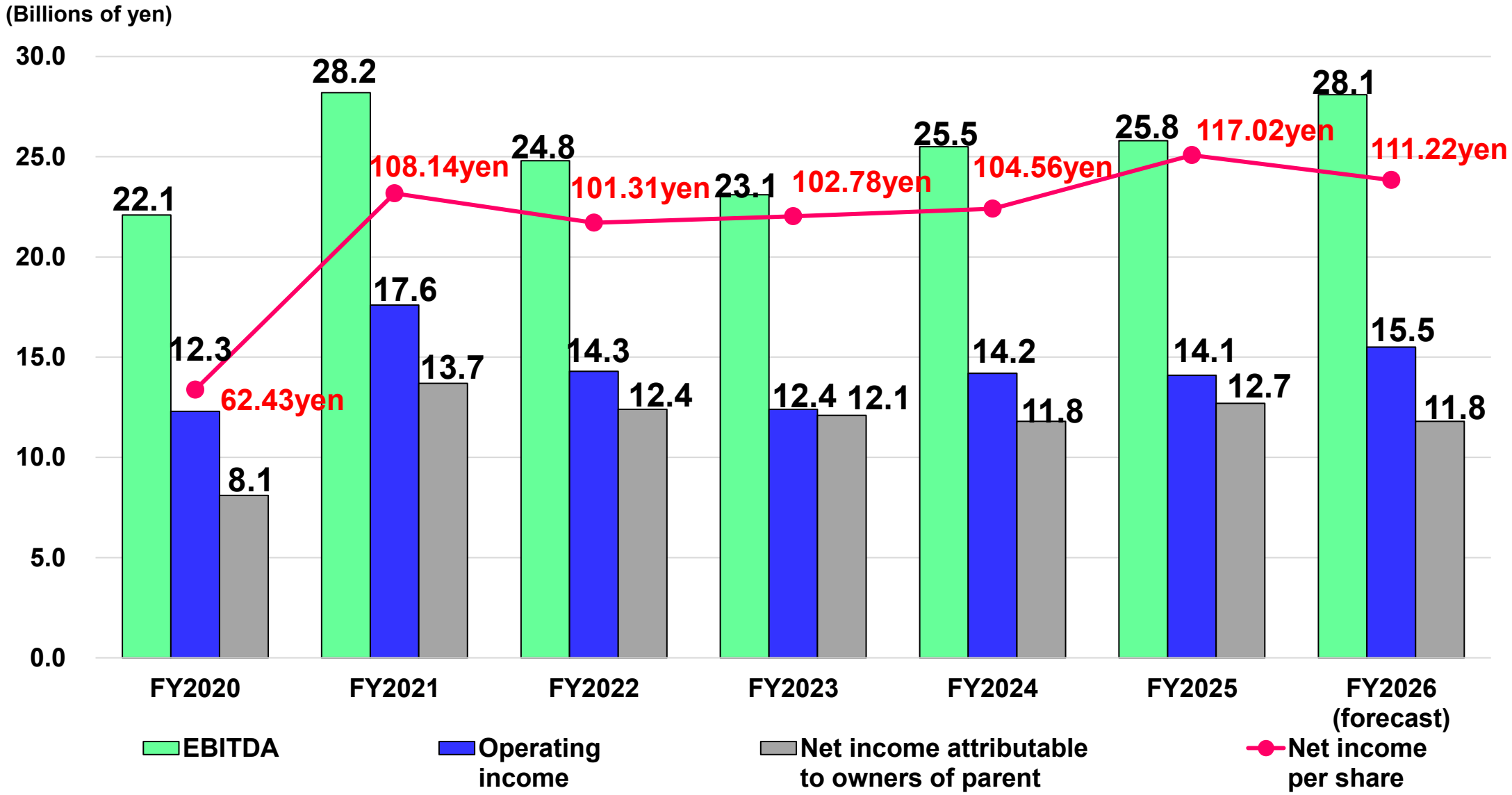


Full-year Consolidated Results Forecast for FY2026
(Year-on-year Comparison by Segment)

Net sales	FY2025 Results			FY2026 Forecast			Change
	1H	2H	Annual	1H	2H	Annual	
Commodity Chemicals	36,180	35,592	71,772	33,352	37,048	70,400	(1,371)
Polymer & Oligomer	17,538	18,631	36,169	19,624	20,876	40,500	4,331
Adhesive Material	6,761	6,846	13,607	7,296	7,604	14,900	1,293
Performance Chemicals	5,013	5,212	10,225	5,727	5,973	11,700	1,475
Plastics	13,733	14,444	28,177	15,208	14,492	29,700	1,522
Other/adjustments	1,117	1,243	2,360	1,195	1,605	2,800	436
Total	80,344	81,968	162,312	82,405	87,595	170,000	7,688

Operating income	FY2025 Results				FY2026 Forecast				Change
	1H	2H	Annual	Rate	1H	2H	Annual	Rate	
Commodity Chemicals	4,681	4,071	8,752	12.2%	3,500	3,500	7,000	9.9%	(1,752)
Polymer & Oligomer	1,266	1,752	3,018	8.3%	2,396	2,204	4,600	11.4%	1,582
Adhesive Material	263	60	323	2.4%	206	294	500	3.4%	177
Performance Chemicals	459	718	1,177	11.5%	903	997	1,900	16.2%	723
Plastics	1,172	1,582	2,754	9.8%	1,849	1,551	3,400	11.4%	646
Other/adjustments	(823)	(1,022)	(1,845)	–	(944)	(956)	(1,900)	–	(58)
Total	7,018	7,162	14,180	8.7%	7,912	7,588	15,500	9.1%	1,320

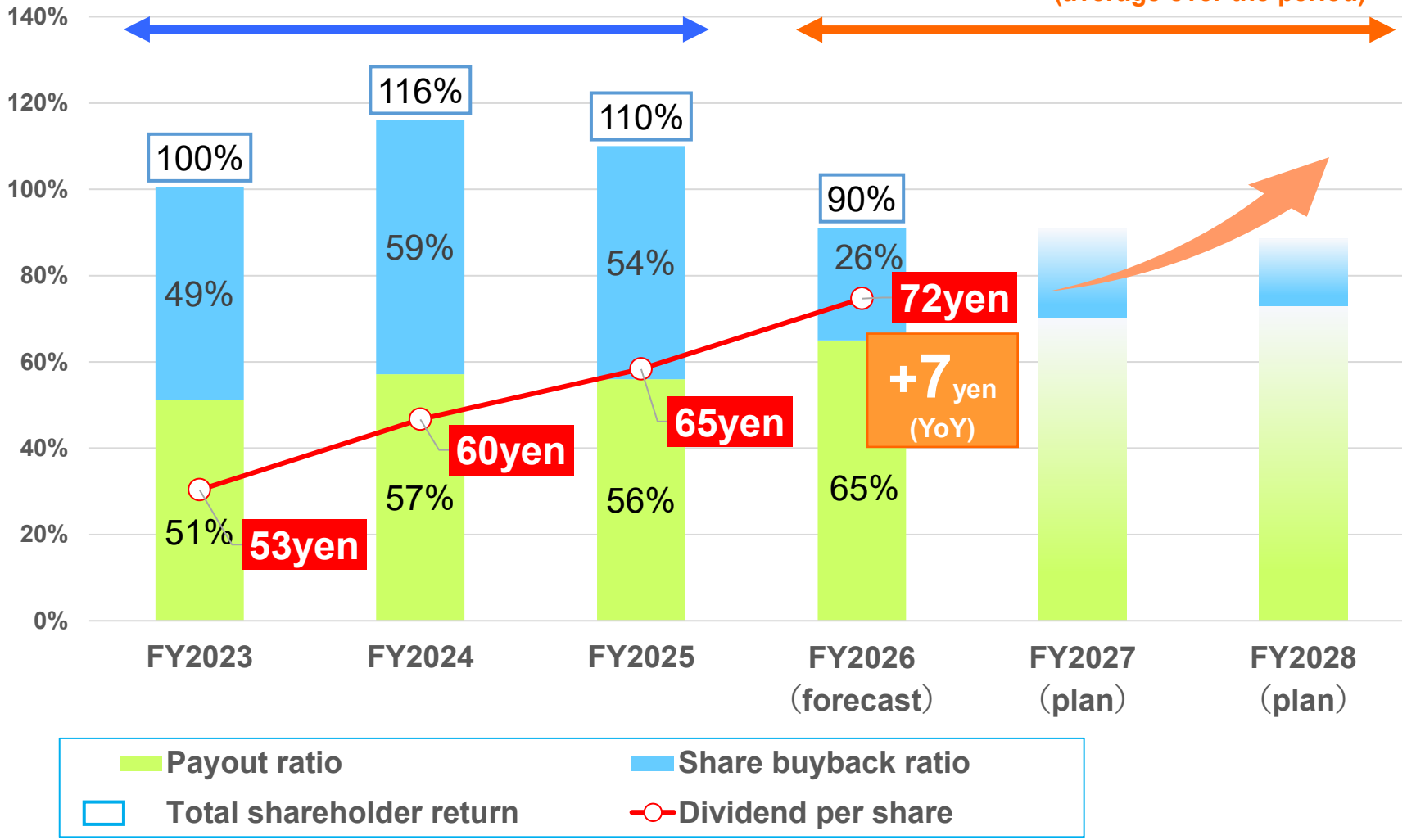
Trends in Consolidated Results



Shareholder Return Trends

2025 Medium-term Management Plan period (Actual)
- Total shareholder return ratio：109% (period average)
- Payout ratio： 55%（period average）

2028 Medium-term Management Plan period
- Total shareholder return ratio：approx. 90%
- Payout ratio： approx. 70%
  (average over the period)



a shareholder benefit program (Implemented in Oct. 2025)

In addition to Aron Alpha, QUO Cards or catalog gifts, including local specialties, are provided according to the number of shares held.

QUO Cards

⇒ Deepen understanding of Toagosei and cultivate new Toagosei fans.

⇒ Growth in Shareholder Base
Jun. 2025: Approx. 21,000
Dec. 2025: Approx. 31,000
Jun. 2026: Over 35,000

Topics from the 2026–2028 Medium-Term Management Plan

1. **Overview of the Medium-Term Management Plan**

(1) Growth Strategy (by Segment)

(2) Operating Income by Segment (Results)

2. **Medium-Term Management Plan Progress in Key Focus Areas for Polymer & Oligomer**

(1) Accelerate Growth Strategy: Semiconductors & Electronic Materials, Pharmaceuticals and Cosmetics

(2) Increase Productivity: Integration of Flocculant Facilities

3. **Medium-Term Management Plan Progress in Performance Chemicals**

(1) Strengthen High-Purity Products for Semiconductor Applications

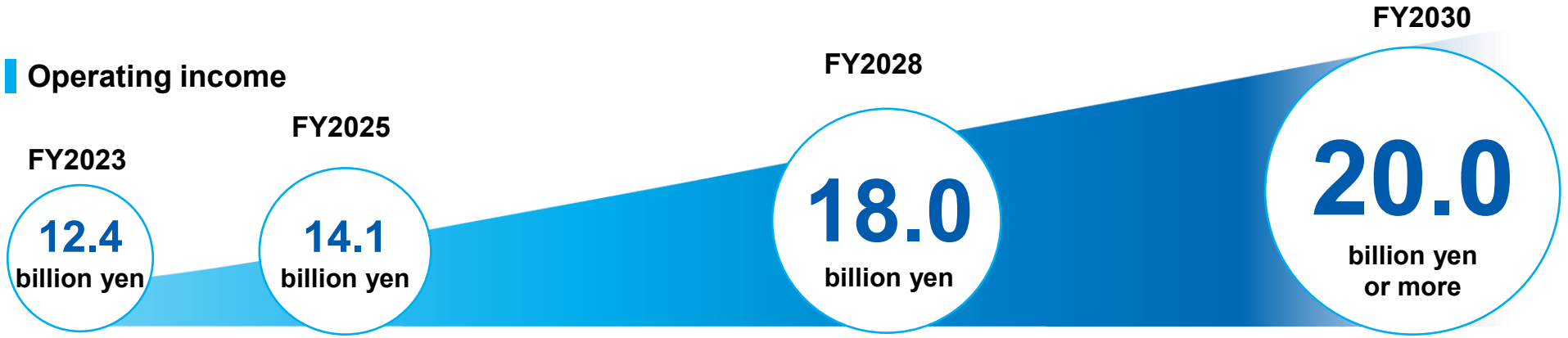
(2) Develop a Next-Generation Process for Liquefied Hydrogen Chloride

4. **Medium-Term Management Plan Progress in Overseas Net Sales**

5. **Initiatives to Achieve Carbon Neutrality**

1. Overview of the Medium-Term Management Plan

With the slogan “Connect and Create 2028,” we will accelerate the expansion of our portfolio of “number-one and unique” products and our evolution into a company that helps solve social issues, toward realizing our vision for 2030.



Basic Policies

FY2026–2028

Connect and Create 2028

1. Continue active development and investment in key focus areas
2. Make refinements to existing businesses and increase their profitability
3. Increase corporate value and create sustainable value

Vision for 2030

- Own a portfolio of “number-one and unique” high-function products that help solve social issues.
- Enhance corporate value through proactive growth investments and an optimized capital structure.

1. Overview of the Medium-Term Management Plan

(1) Growth Strategy (by Segment)

(Billions of yen)

Segment	2025 operating income	2026–2028 initiatives		2028 operating income
Commodity Chemicals	8.7	Expand product applications	Expand sales through diverse applications, including land-based aquaculture, water purification chemicals, and semiconductor chemicals	8.0
		Increase productivity and reduce energy consumption	Convert to bipolar soda electrolysis, renew the sulfuric acid plant, introduce an integrated control system	
		Review portfolio	Stop PVC production, streamline and review unprofitable businesses	
Polymer & Oligomer	3.0	Accelerate growth strategy	Develop and expand sales of polymers for automotive batteries, semiconductors, pharmaceuticals, cosmetics, etc.	5.6
		Increase productivity	Streamline through integration of flocculant facilities	
		Promote overseas expansion	Expand sales of high-value-added products in China and Southeast Asia	
Adhesive Material	0.3	Strengthen overseas business	Restore instant glue business in the United States and begin business development in countries neighboring India	1.1
		Implement growth strategy	Develop mobility-related products (fuel cell sheets, LiDAR, etc.)	
		Develop new products	Accelerate development of UV insulating materials, hard-coat materials, etc., and work on new development themes through projects	
Performance Chemicals	1.1	Reinforce chemical agents for semiconductors	Improve the quality of liquefied hydrogen chloride and high-purity potassium hydroxide and reinforce their supply systems	1.9
		Expand inorganic functional materials	Accelerate development of new materials for use in electronic materials and other applications (ion capture agent, negative thermal expansion material, MOF, etc.)	
		Launch medical business	Begin non-clinical and clinical testing for DDS and siRNA, launch new products in the dental field	
Plastics	2.7	Measures to address aging sewer pipelines	Strengthen solution business using mapping cameras and AI	3.4
		Expand lineup of nursing care products	Expand in-home nursing care products such as nursing care robots and monitoring sensors	
		Ecological material products	Develop and promote elastomers with new functions (for automotive applications, semiconductor-related components, etc.)	
Other and adjustments	(1.8)	Sustainability	Promote decarbonization by introducing small-scale hydroelectric power generation, solar power generation, and CN steam	(2.0)
		Corporate/research	Search for novel technologies and new materials using AI, and promote the use of MI, computational chemistry, etc.	
Total	14.1		* Red text = Key focus areas	18.0

1. Overview of the Medium-Term Management Plan

(2) Operating Income by Segment

(Billions of yen)

Segment	2025 operating income (Results)	2026 operating income (Forecast)	2028 operating income (Plan)
Commodity Chemicals	8.7	7.0	8.0
Polymer & Oligomer	3.0	4.6	5.6
Adhesive Material	0.3	0.5	1.1
Performance Chemicals	1.1	1.9	1.9
Plastics	2.7	3.4	3.4
Other and adjustments	(1.8)	(1.9)	(2.0)
Total	14.1	15.5	18.0

In addition to Polymer & Oligomer and Performance Chemicals (semiconductor-related products), Plastics is also expected to post strong year-on-year growth in operating income.

2. Medium-Term Management Plan Progress in Key Focus Areas for Polymer & Oligomer

Sales continue to grow not only in the key focus areas of semiconductors, electronic materials, and mobility, but also in pharmaceuticals and cosmetics and flocculant applications.

2023 sales = 100

Focus area	2023 (Results)	2024 (Results)	2025 (Results)	2026 (Forecast)	2028 (Plan)
Semiconductors & electronic materials	100%	111%	112%	122%	131%
Mobility	100%	199%	203%	234%	310%
Pharmaceuticals & cosmetics	100%	107%	121%	139%	181%
Flocculants	100%	99%	102%	105%	111%

* Mobility represents the sales trend for mobility-related products included in this segment.

2. Medium-Term Management Plan Progress in Polymer & Oligomer

(1) Accelerate Growth Strategy: Growth by Field

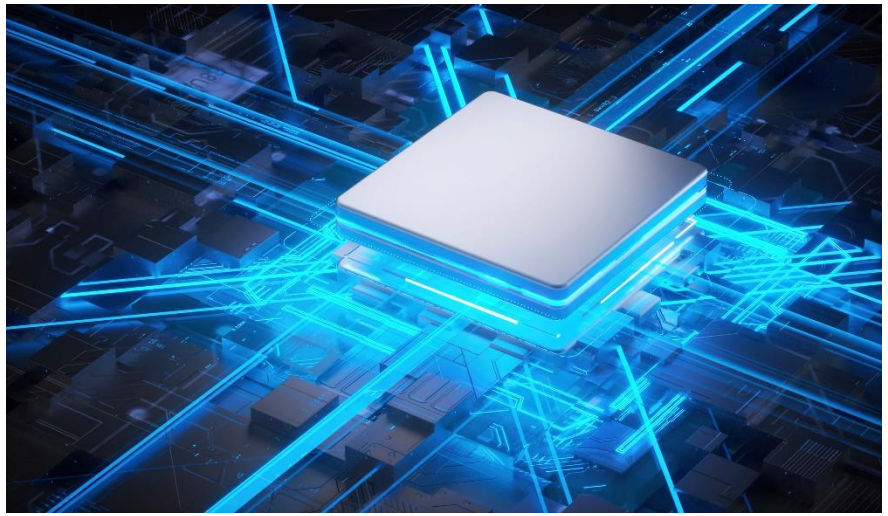
Semiconductors & Electronic Materials

Chemical mechanical planarization (CMP) polymer

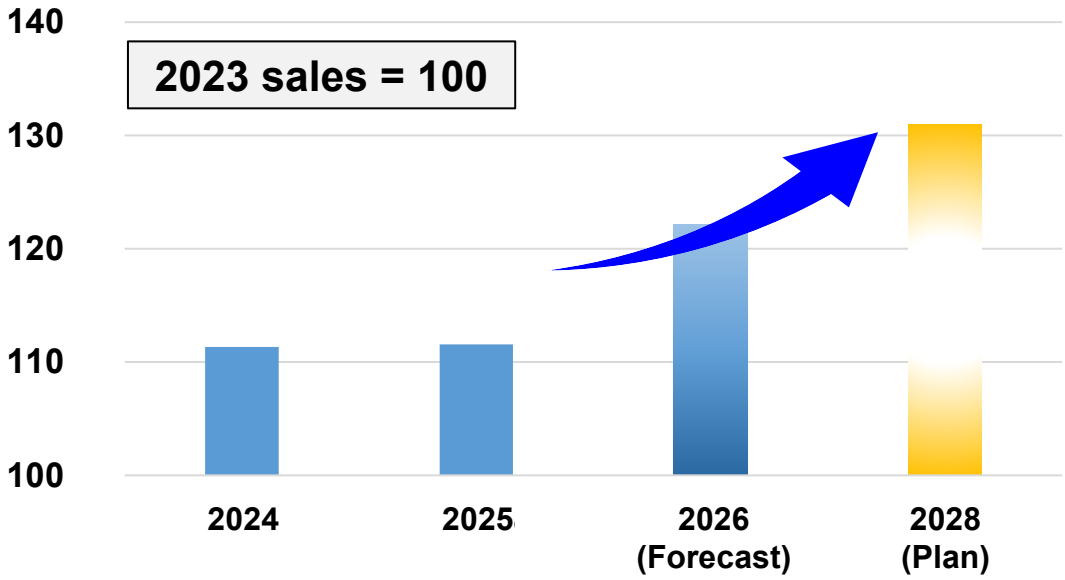
- A water-soluble polymer is used as an additive to improve planarization in semiconductor manufacturing processes that planarize chip surfaces to nanometer-level precision.
- Features of our products
  - ➢ Proprietary polymer structure control technology
  - ➢ Excellent precision polishing and cleaning properties

ARONIX for resist (photosensitive material)

- ARONIX is used as a raw material for resist materials that are essential for forming fine patterns in semiconductors and liquid crystal displays.
- Features of our products
  - ➢ High development speed that improves productivity
  - ➢ Low impurity concentration that improves yield



Sales trend (Semiconductors & electronic materials)



2. Medium-Term Management Plan Progress in Polymer & Oligomer

(1) Accelerate Growth Strategy

Pharmaceuticals & Cosmetics

Leveraging our proprietary technologies across a wide range of acrylic polymers, we are expanding into high-value-added applications.

Our design technologies that create *unique textures* and *new functionalities* are driving increased adoption in cosmetics.

Key products

ARON NT-Z

- Highly water-absorbent fine particles produced using particle-size control technology based on dispersion polymerization
- A silicone-free water-retaining gel that delivers a strong **soft-focus effect**

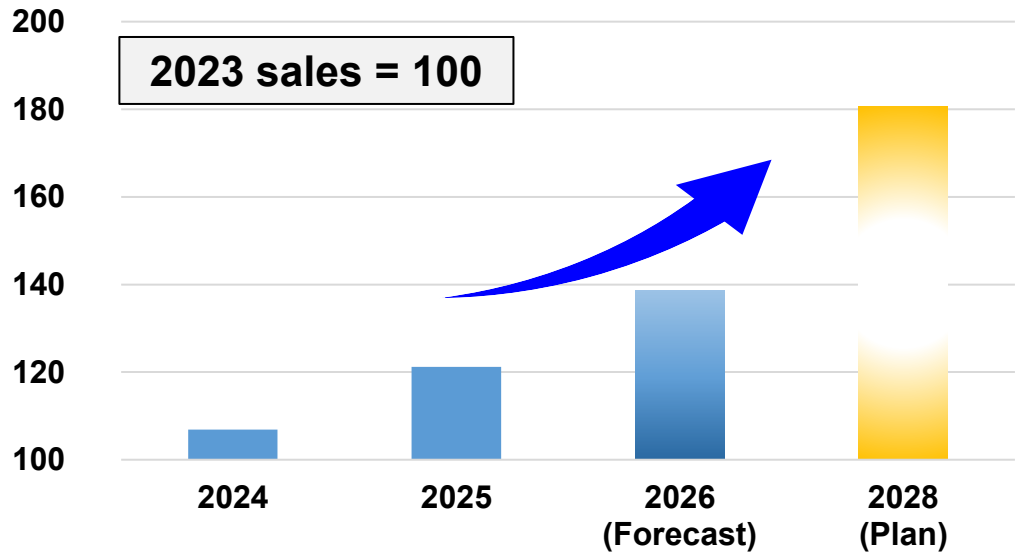
ARON AC-1000

- A film-forming material developed using self-emulsifying emulsion technology
- A uniform veil that adheres closely to the skin, **improving resistance to perspiration, sebum, and rubbing**

ARONVIS series Pharmaceutical raw materials used in cataplasms

- A **highly adhesive gel** with a controlled crosslinked structure that fits securely to the affected area for an extended period
- **Expand sales in China** by leveraging our **leading global market share**
- Expand into **cooling sheet** applications (quasi-drugs), utilizing the product's cooling effect at the application site

Sales trend (Pharmaceuticals & cosmetics)



2. Medium-Term Management Plan Progress in Polymer & Oligomer

(2) Increase Productivity: Streamline through Integration of Flocculant Facilities

Flocculants

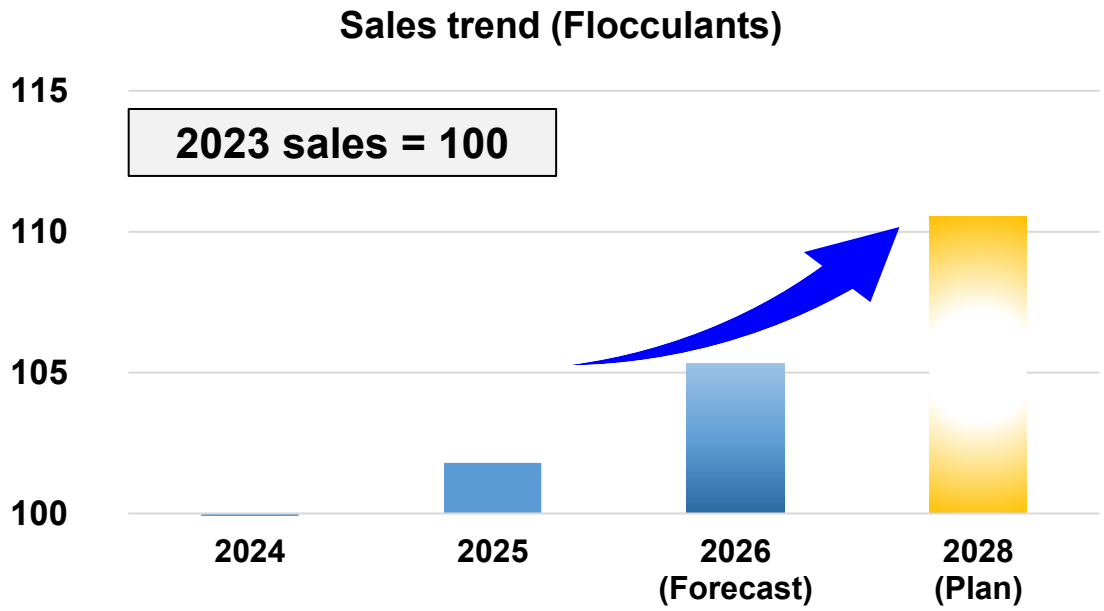
Consolidation of cationic powder flocculant production facilities at our **Sakaide Plant has been completed**.

Commercial operations commenced in July 2026.

As Japan's only flocculant manufacturer, we will strengthen our business foundation to ensure a stable supply.

We will leverage economies of scale from the plant consolidation to improve productivity and price competitiveness.

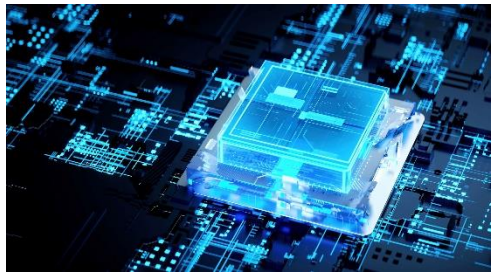
We will leverage the efficiency gains from the consolidation to expand sales, including exports.



(1) Strengthen High-Purity Products for Semiconductor Applications

High-purity liquefied hydrogen chloride

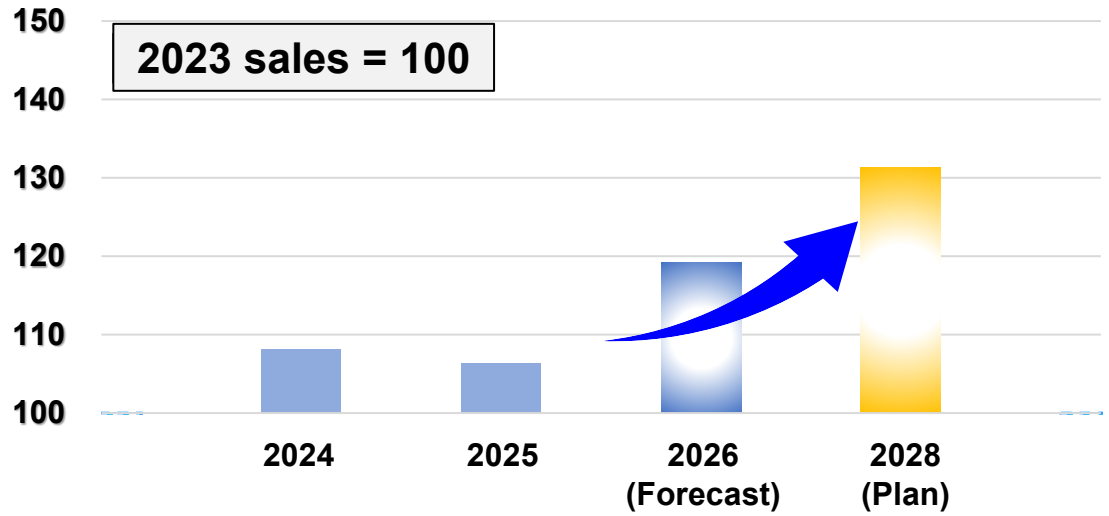
- Used in the production of high-quality wafers; No. 1 global market share
- Growth is being driven by semiconductors for AI applications, including logic and memory semiconductors.



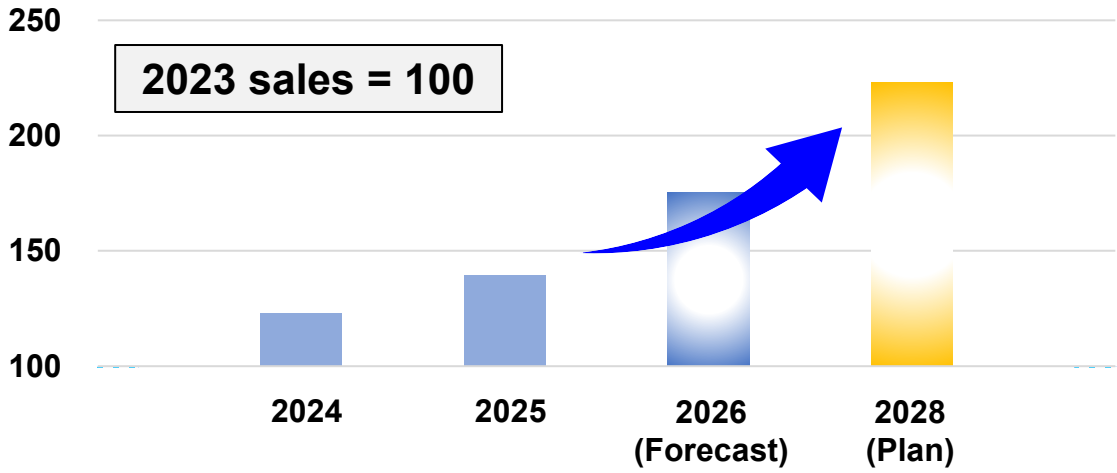
High-purity potassium hydroxide

- Raw material for CMP slurry
- The increasing number of layers in memory semiconductors is increasing the number of CMP process steps. Demand is growing as semiconductors become more advanced.

Sales trend (High-purity liquefied hydrogen chloride)



Sales trend (High-purity potassium hydroxide)



3. Medium-Term Management Plan Progress in Performance Chemicals

Develop a Next-Generation Process for Liquefied Hydrogen Chloride (Achieve Ultra-High Purity)

To **meet increasingly stringent quality requirements driven by growing semiconductor demand and continued miniaturization and higher integration**, we have completed a new facility incorporating advanced manufacturing technologies and put in place the capacity to meet future demand.

Quality evaluations will proceed in 2026, with full-scale operations scheduled to begin in 2027.

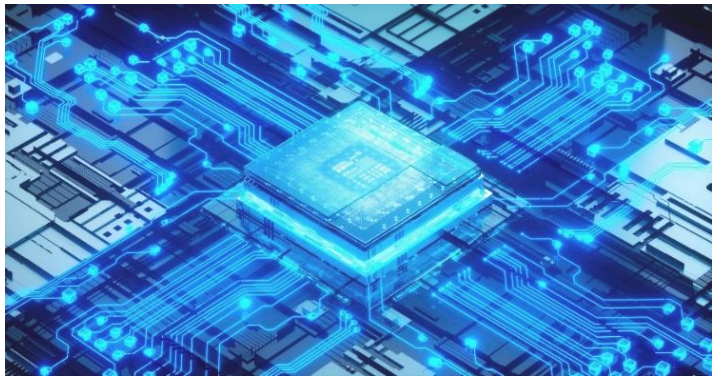
New high-purity liquefied hydrogen chloride facility at the Yokohama Plant

Products under Development for Semiconductor Back-End Processes

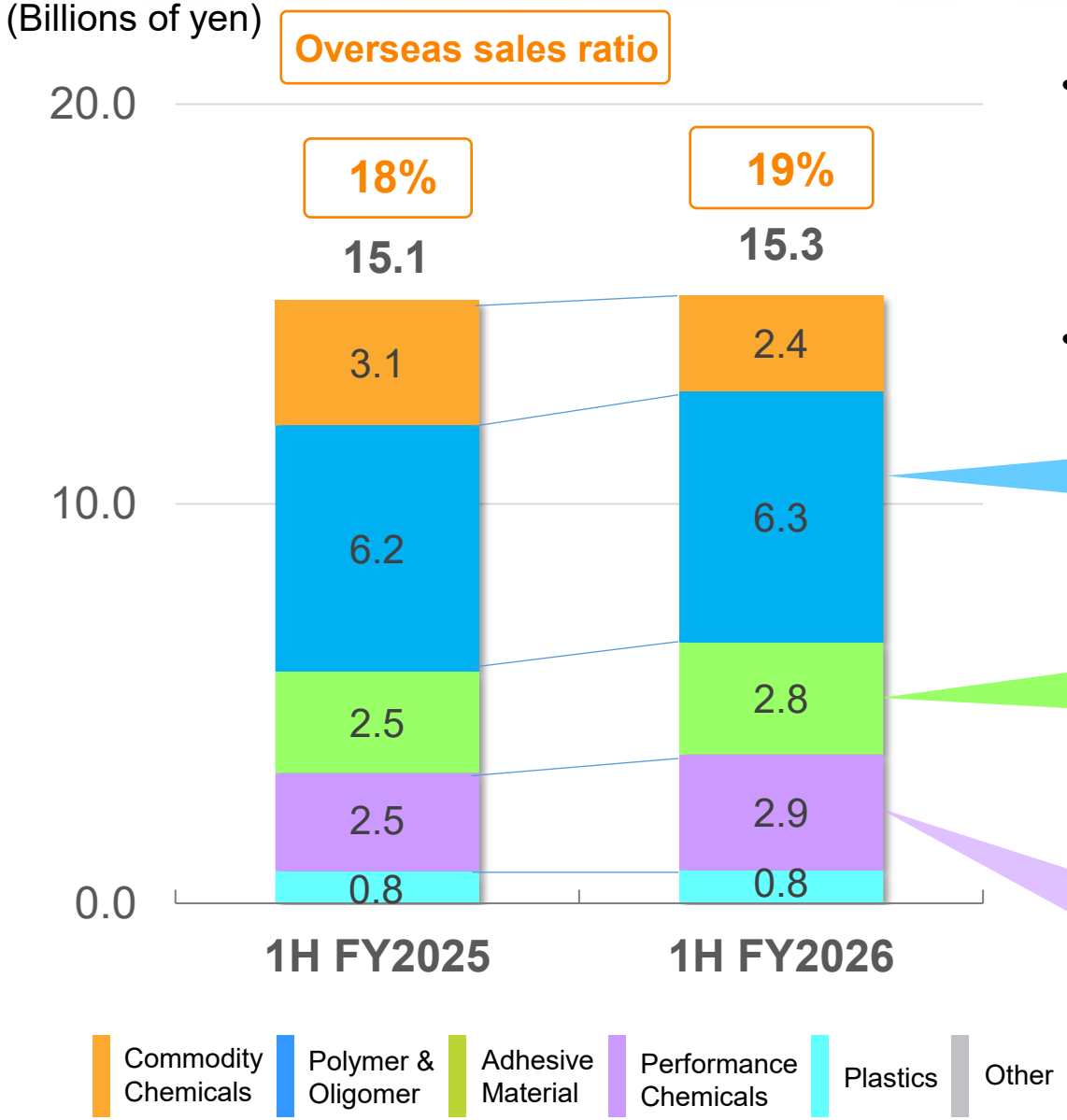
- **Negative thermal expansion material**
  An additive that controls the thermal expansion of various resins used in copper-clad laminates (CCLs) and other applications for multilayered, miniaturized semiconductors for AI applications

  Core product: ULTEA

- **Heat-resistant UV-release pressure-sensitive adhesive**
  An adhesive agent for surface-protection tapes and temporary adhesive agents used in heating processes during semiconductor back-end processing



4. Medium-Term Management Plan Progress in Overseas Net Sales



- Despite a decrease in sales volume in Commodity Chemicals due to raw material procurement constraints arising from the situation in the Middle East, overseas net sales exceeded the previous year's level as a result of efforts to expand overseas sales in key focus areas.
- We will continue to accelerate our overseas expansion, primarily for high-value-added products.

Polymer: Sales for mobility applications remained solid in Europe and the United States.

Oligomer: Sales for electronic materials remained solid in Asia.

Adhesive Material: Sales in the North American instant adhesive business increased as progress was made in establishing an integrated production-sales structure.

Performance Chemicals: Sales of high-purity liquefied hydrogen chloride increased due to strong semiconductor demand in Asia.

5. Initiatives to Achieve Carbon Neutrality

We are working to reduce greenhouse gas (GHG) emissions with the goal of becoming carbon neutral (net zero) by 2050. The following initiatives have been undertaken in 2026 to date.

Apr. Commenced a demonstration project for the effective utilization of waste incineration heat with Yokohama City

- In collaboration with Yokohama City, we commenced a demonstration project to reduce fossil fuel consumption and CO_2 emissions through the utilization of waste incineration heat.

Apr. Concluded an agreement for joint development of small hydropower projects

- Our first small hydropower plant is scheduled for completion by the end of 2026.
- In collaboration with Mori to Mizu no Chikara Co., Ltd., we commenced the development of new small hydropower plants.

May Launched a joint demonstration project for a hydrogen fuel cell system

- In collaboration with Fuji Electric Co., Ltd., we launched a joint demonstration project aimed at commercializing a hydrogen fuel cell system powered by electrolytic hydrogen.

Jul. Joined technical demonstration of hydrogen-engine hybrid vehicles as a special partner

- We participated in Japan's first on-road demonstration of a hydrogen-engine hybrid vehicle in Tokushima Prefecture, contributing to the development of a hydrogen supply chain based on local production and consumption.

Appendix

Overseas Sales by Region

(Millions of yen)

Segment	1H FY2025	Asia	North America	Europe Others	1H FY2026	Remarks
Commodity Chemicals	3,128	(52)	(146)	(514)	2,416	Prioritized domestic shipments amid raw material supply constraints.
Polymer & Oligomer	6,167	(145)	142	159	6,322	Strong battery materials sales in North America.
Adhesive Material	2,535	(50)	380	(22)	2,843	Higher sales from the standalone instant adhesive business in North America.
Performance Chemicals	2,463	(424)	98	(99)	2,886	Strong semiconductor chemicals shipments to Asia.
Plastics Others	806	(62)	46	(2)	788	
Total	15,098	114	521	(478)	15,255	Overseas sales ratio: 18% (1H FY2025) → 19% (1H FY2026)

Overview of Results for 2Q FY2026

	2Q FY2025	2Q FY2026	Change	Rate of Change
Net sales (Millions of yen)	40,522	43,771	3,248	+8.0%
Operating income (Millions of yen)	3,655	4,706	1,049	+28.7%
Operating income ratio	9.0%	10.7%	+1.7%	–
Ordinary profit (Millions of yen)	4,304	5,379	1,075	+25.0%
Net income attributable to owners of parent (Millions of yen)	3,715	3,245	(470)	(12.7)%

Consolidated Results (by Segment) 2Q

Net sales

(Millions of yen)

	2Q FY2025 A	2Q FY2026 B	Volume	Unit price	Change B－A
Commodity Chemicals	18,315	17,655	(3,150)	2,489	(659)
Polymer & Oligomer	8,727	10,471	351	1,393	1,743
Adhesive Material	3,370	3,753	(49)	432	383
Performance Chemicals	2,607	2,965	203	155	359
Plastics	6,910	8,327	937	480	1,417
Other/adjustments	593	599	6	–	6
Total	40,522	43,771	(1,701)	4,950	3,248

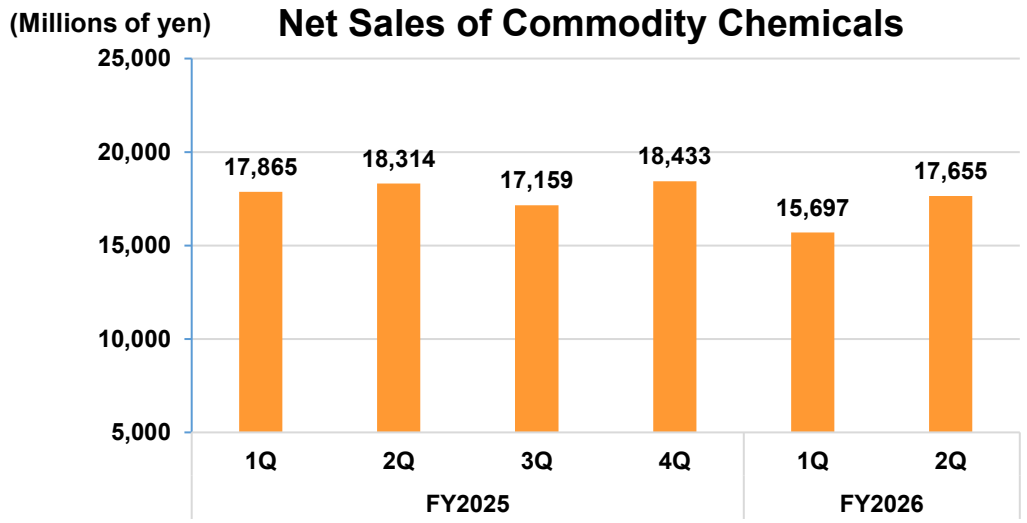
Operating income

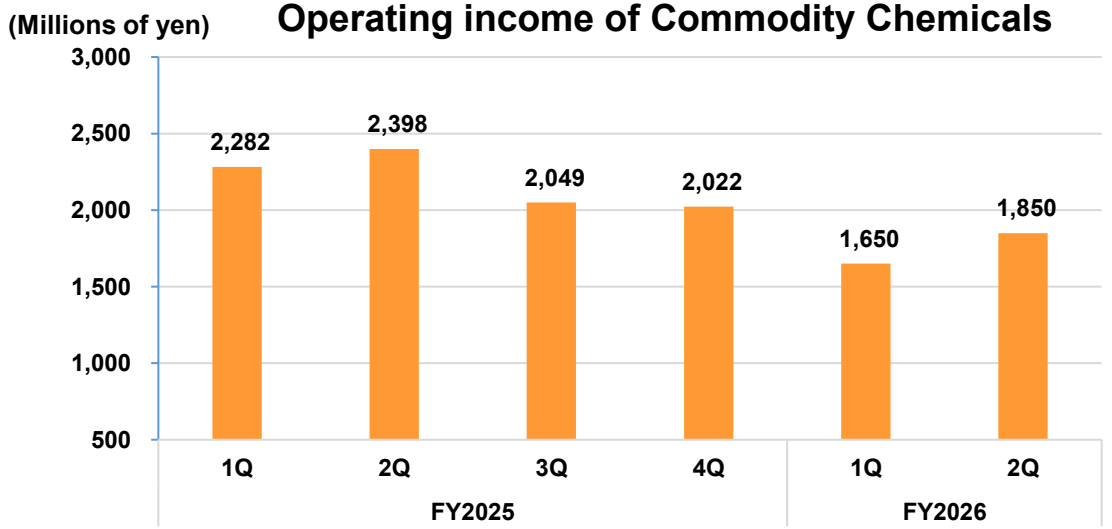
(Millions of yen)

	2Q FY2025		2Q FY2026		Change
	Operating income	Operating income ratio	Operating income	Operating income ratio	
Commodity Chemicals	2,399	13.1%	1,850	10.5%	(548)
Polymer & Oligomer	635	7.3%	1,518	14.5%	884
Adhesive Material	110	3.3%	181	4.8%	70
Performance Chemicals	314	12.0%	466	15.7%	152
Plastics	671	9.7%	1,180	14.2%	508
Other/adjustments	(473)	–	(489)	–	(18)
Total	3,655	9.0%	4,706	10.8%	1,049

Reference Materials for Commodity Chemicals Business

Sub-segment of Commodity Chemicals Business	Year-on-year Comparison		Reason for the Net Sales Change
	2Q FY2026 Accounting Period	1-2Q FY2026 Cumulative Total	
Inorganic chemicals	108%	105%	Net sales increased due to product price revisions implemented to address rising costs.
Acrylic monomers	93%	88%	Net sales decreased due to a decline in sales volume resulting from the discontinuation of certain products and constraints on raw material procurement caused by the situation in the Middle East.
Industrial gas	112%	112%	Net sales increased due to an increase in sales volume.



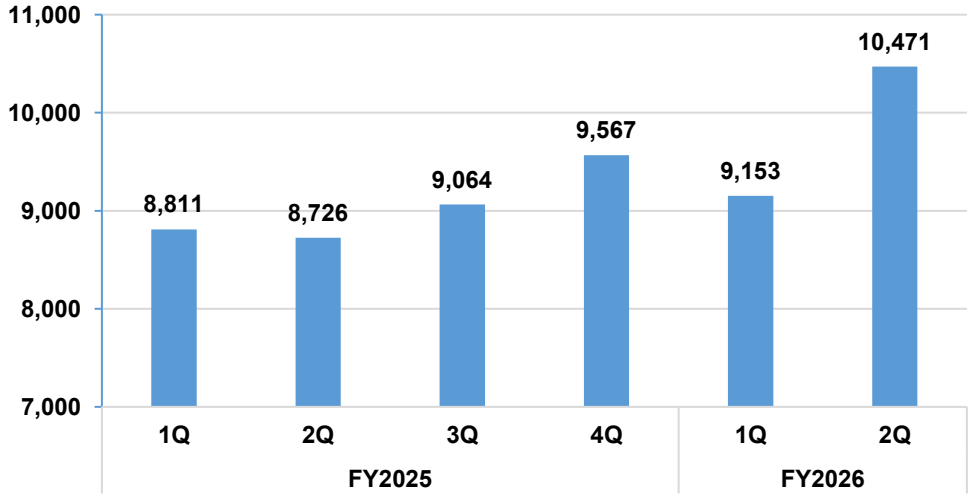


Reference Materials for Polymer & Oligomer Business

Sub-segment of Polymer & Oligomer Business	Year-on-year Comparison		Reason for the Net Sales Change
	2Q FY2026 Accounting Period	1-2Q FY2026 Cumulative Total	
Polymers	120%	116%	Net sales increased due to higher sales volume in automotive, pharmaceutical and cosmetics, and semiconductor applications, as well as profitability improvement initiatives.
Oligomers	129%	112%	Net sales increased due to higher sales volume for electronic materials applications and sales price revisions implemented to address rising costs.
Flocculants	114%	108%	Although sales volume decreased due to constraints on raw material procurement caused by the situation in the Middle East, net sales increased due to profitability improvement initiatives.

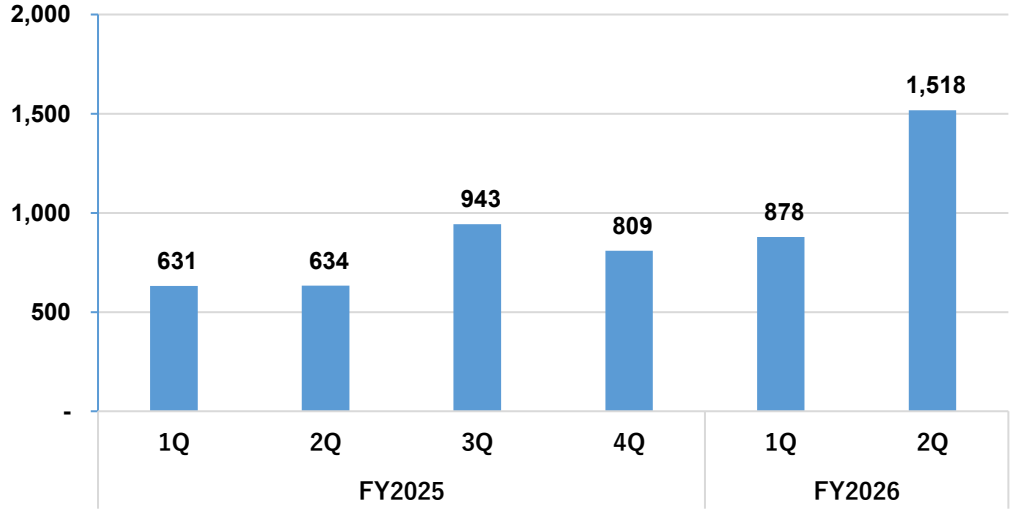
(Millions of yen)

Net Sales of Polymer & Oligomer



(Millions of yen)

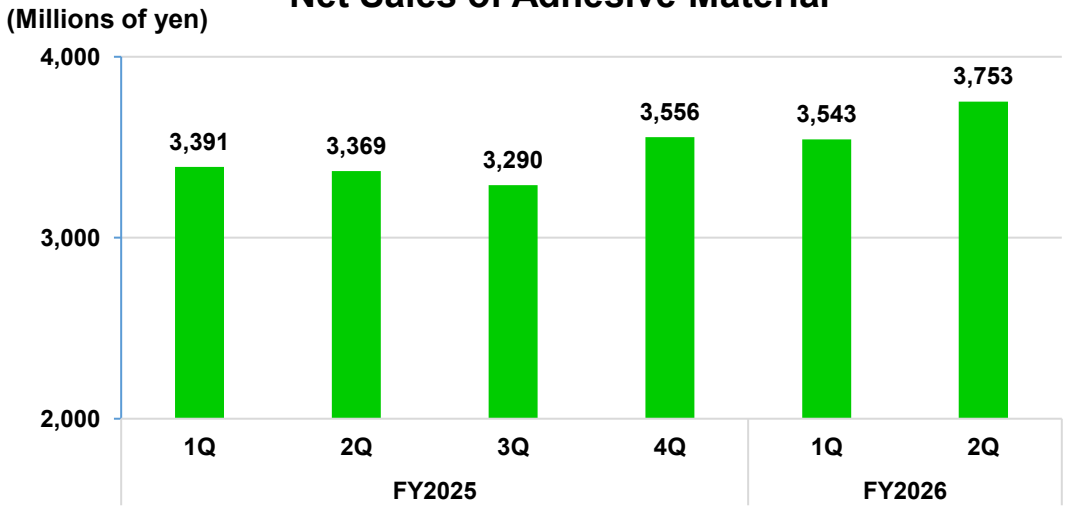
Operating income of Polymer & Oligomer



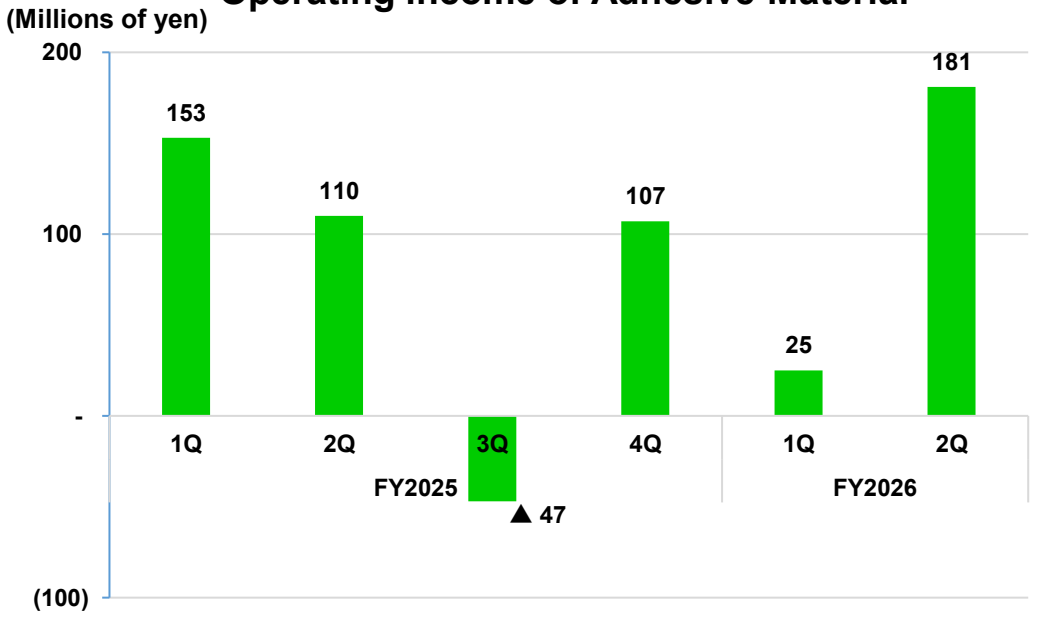
Reference Materials for Adhesive Material Business

Sub-segment of Adhesive Material Business	Year-on-year Comparison		Reason for the Net Sales Change
	2Q FY2026 Accounting Period	1-2Q FY2026 Cumulative Total	
Instant glue	124%	113%	Net sales increased due to sales price revisions in the U.S.
Functional adhesives	102%	104%	Net sales increased due to a rise in sales volume for automotive components and smartphone components.

Net Sales of Adhesive Material



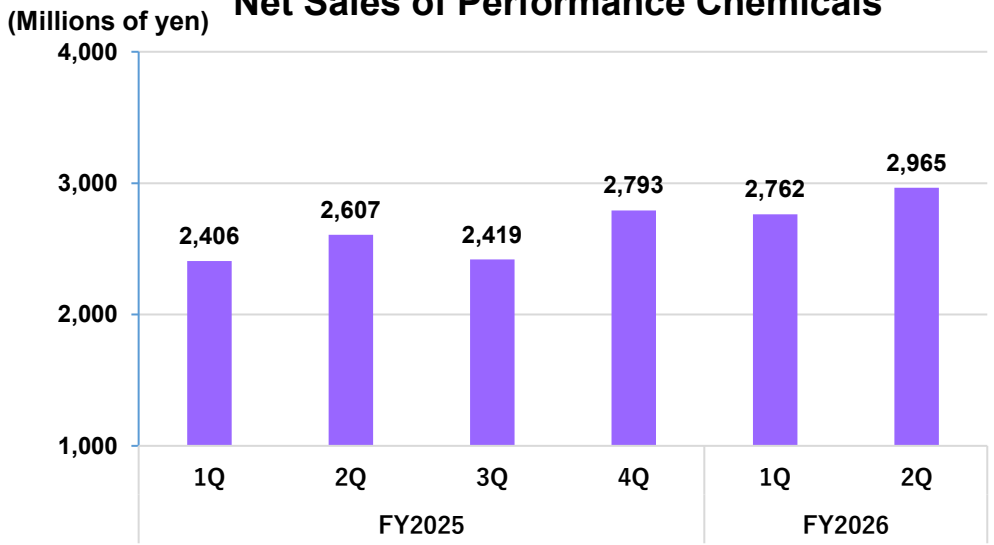
Operating income of Adhesive Material



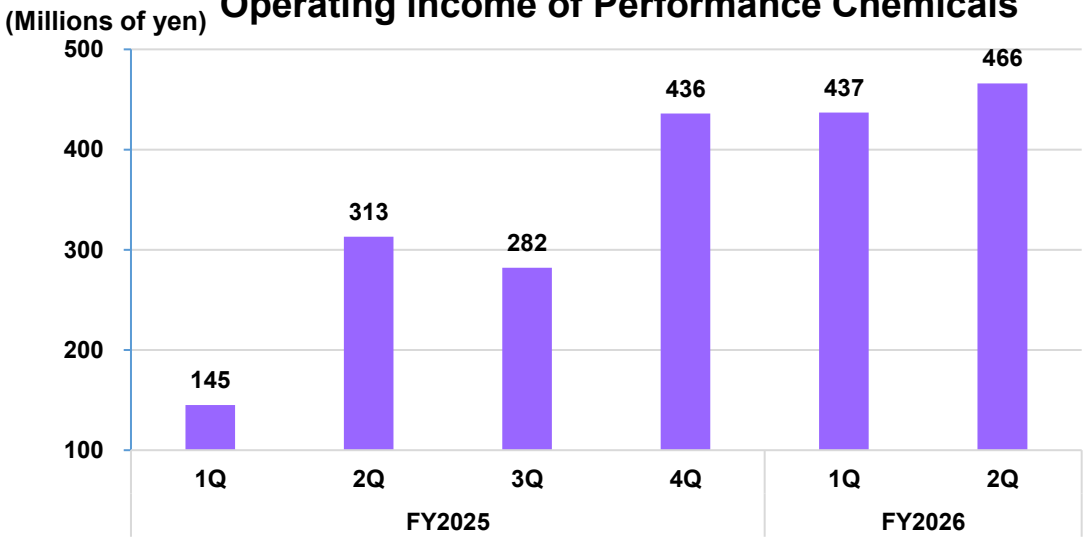
Reference Materials for Performance Chemicals Business

Sub-segment of Performance Chemicals Business	Year-on-year Comparison		Reason for the Net Sales Change
	2Q FY2026 Accounting Period	1-2Q FY2026 Cumulative Total	
Inorganic functional Materials	84%	78%	Net sales decreased due to a decline in sales volume of inorganic antimicrobial agents.
High-purity inorganic chemicals	124%	128%	Net sales increased due to a rise in sales volume driven by strong demand from the semiconductor market.
Newly developed products	100%	136%	

Net Sales of Performance Chemicals

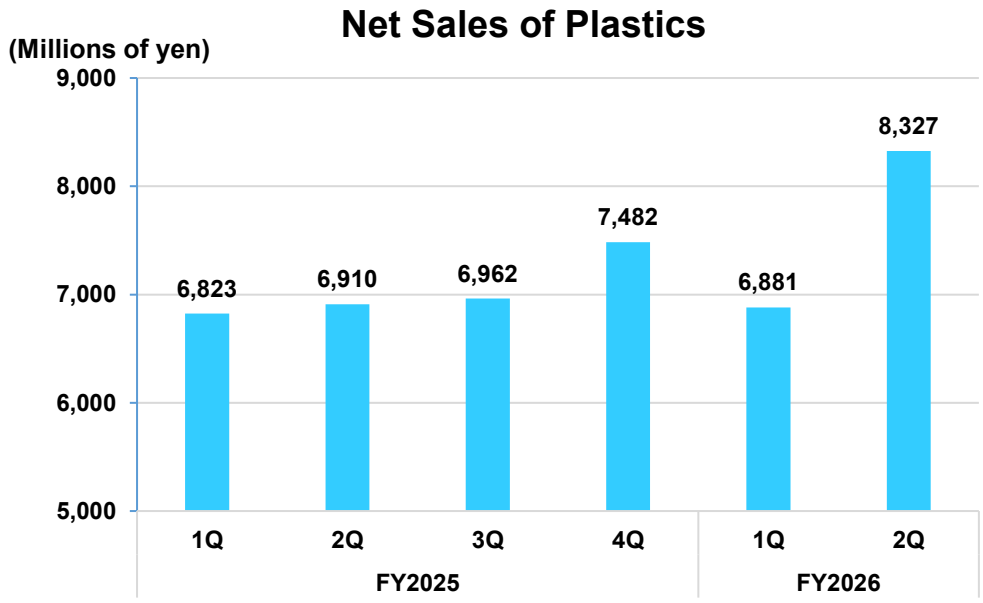


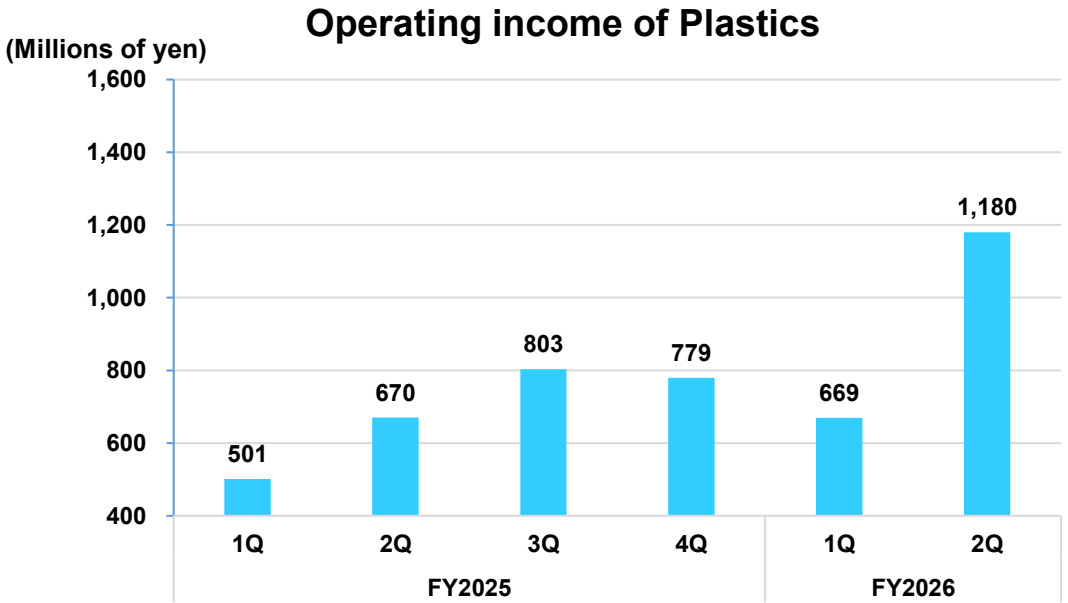
Operating income of Performance Chemicals



Reference Materials for Plastics Business

Sub-segment of Plastics Business	Year-on-year Comparison		Reason for the Net Sales Change
	2Q FY2026 Accounting Period	1-2Q FY2026 Cumulative Total	
Environmental & infrastructure system products	133%	119%	Net sales increased due to an increase in sales volume for products related to sewerage applications.
Nursing care	92%	96%	Net sales decreased due to a decline in sales volume for nursing care and bathing aid products.
Eco material	108%	99%	Net sales decreased due to a decline in sales volume for products for Southeast Asia.

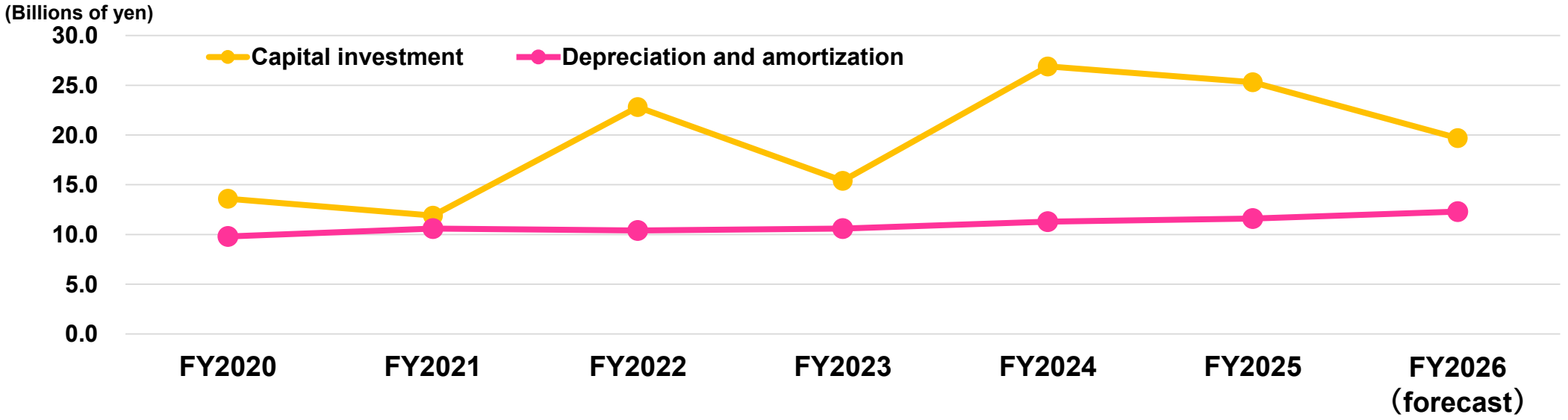




Reference for Consolidated Performance

(Billions of yen)

	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026 (forecast)
Capital investment	13.6	11.9	22.8	15.4	26.9	28.1	21.9
Depreciation and amortization	9.8	10.6	10.4	10.6	11.3	11.6	12.6
Research and development expenses	4.0	4.3	4.7	5.0	5.8	6.7	7.0
Overseas net sales	22.1	29.0	31.0	26.6	28.9	29.4	32.8
Overseas sales ratio (%)	16.6	18.6	19.3	16.7	17.3	18.1	19.2
Interest bearing debt	11.3	11.2	11.0	11.0	11.0	20.6	20.4



ESG Initiatives

E (Environment) S (Society)	Dec. 2021	Set a target of achieving carbon neutrality (net zero) by 2050 • By 2030: Greenhouse gas (GHG) emissions reduced to 50% of 2013 level (215,000 tons) • By 2050: Carbon neutrality
	Jan. 2023	Introduced the Employee Stock Compensation Plan
	Apr. 2023	Contributed to the 2023 Turkey Syria Earthquake Relief Fund
		Established a social cooperation program in Signal Peptidome Research at the University of Tokyo
		Joined the GX League (endorsed in October 2022)
	Jan. 2024	Donated to areas affected by the Noto Peninsula Earthquake and provided product support through a group company * Toilet attachments manufactured by Aron Kasei Co., Ltd. (Received a letter of appreciation from the METI in June 2024)
	May 2024	Donated to the 2024 Eastern Taiwan Earthquake Relief Fund
	Jun. 2024	Participated in the feasibility study for the Aichi Prefecture Low Carbon Hydrogen Model Town project (Pilot test from 2025)
	Aug. 2024	Commenced construction of a small hydropower plant in Nagano Prefecture
	Oct. 2024	Donated to support those who suffered from the Noto Peninsula Heavy Rain Disaster
	Jun. 2025	Received ISCC PLUS Certification (International Sustainability and Carbon Certification) for acrylic acid
	Sep. 2025	Endorsed the Taskforce on Nature-related Financial Disclosures (TNFD) Recommendations and joined the TNFD Forum
		Selected as a constituent of the SOMPO Sustainability Index
	Dec. 2025	Donated to the Children's Future Support Fund and the Ashinaga Foundation (continuing on from 2021)
	Jan. 2026	Raised wages by 5.6%
	Mar. 2026	Certified as an Outstanding Organization of KENKO Investment for Health 2026 (White 500) for the sixth time
	Apr. 2026	Concluded an agreement with Mori to Mizu no Chikara Co., Ltd. for the joint development of small hydropower projects in Nagano Prefecture
		Commenced a demonstration project for the effective utilization of waste incineration heat with Yokohama City
	May 2026	Launched a joint demonstration project for a hydrogen fuel cell system with Fuji Electric Co., Ltd.
	Jul. 2026	Participated as a special partner in the technical demonstration of hydrogen-engine hybrid vehicles in Tokushima Prefecture

ESG Initiatives

G (Governance)	Mar. 2020	Introduced a restricted share remuneration system for directors
	Oct. 2021	Revised the Toagosei Group Basic Policy on Corporate Governance • Aim for the carrying amount of cross-shareholdings to be about 10% of consolidated net assets • Promote disclosures in English: Disclosed the full text of our financial statements (from FY2021)
	Mar. 2022	Secured a Board of Directors with outside directors accounting for the majority of the members for the first time (six internal directors and seven outside directors)
	Apr. 2022	Transitioned to the Prime Market on the Tokyo Stock Exchange
	Aug. 2022	Promoted disclosures in English: Disclosed the full text of our corporate governance report
	Aug. 2023	Announced “Toagosei’s Initiatives to Improve Our Price-to-Book (P/B) Ratio”
	Jul. 2024	Merged the Nomination Committee and the Remuneration Committee to form the Nomination and Remuneration Committee
	Oct. 2025	Introduced shareholder benefits
	Dec. 2025	Reduced cross-shareholdings Aim for the carrying amount of cross-shareholdings to be about 10% of consolidated net assets Ratio of cross-shareholdings to consolidated net assets as of December 31, 2025: 14.3% (cross-shareholding balance: 30,892 million yen) (Total sale value of cross-shareholdings over the last five years: 23,626 million yen)
	Feb. 2026	Announced the Medium-Term Management Plan “Connect and Create 2028” Updated “Toagosei’s Initiatives to Improve Our Price-to-Book (P/B) Ratio” • Target a P/B ratio of 1.0x or more in 2028 and 1.2x or more by 2030 • Target an ROE of 6.5% in 2028 and roughly 8% by 2030 • During the Medium-Term Management Plan period, maintain a total return ratio of roughly 90% and an average payout ratio of roughly 70%

Initiatives to Promote Sports

T.LEAGUE We support the table tennis T.LEAGUE.

We support IWAKI FC.

TOAGOSEI

- This document is not intended to solicit investment. Please make investment decisions based on your own judgment.