



# Semi-annual Financial Results for FY2026

**I . Semi-annual Results for FY2026**

**II . Full-year Results Forecast for FY2026**

**III . Appendix**



# **Semi-annual Results for FY2026**

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# Overview of Semi-annual Results for FY2026

|                                             |                   | 1H FY2025      | 1H FY2026      | Change         | Rate of Change     |
|---------------------------------------------|-------------------|----------------|----------------|----------------|--------------------|
| Net sales                                   | (Millions of yen) | 80,344         | 82,405         | 2,061          | +2.6%              |
| Operating income                            | (Millions of yen) | 7,018          | 7,912          | 893            | +12.7%             |
| Operating income ratio                      |                   | 8.7%           | 9.6%           | 0.9pp          | —                  |
| Ordinary profit                             | (Millions of yen) | 7,497          | 8,580          | 1,082          | +14.4%             |
| Net income attributable to owners of parent | (Millions of yen) | 5,715          | 6,019          | 304            | +5.3%              |
| Net income per share                        | (yen)             | 51.76          | 56.56          | 4.80           | +9.3%              |
| Interim dividend<br>[Annual dividend]       | (Millions of yen) | 32.5<br>[65.0] | 36.0<br>[72.0] | +3.5<br>[+7.0] | +10.8%<br>[+10.8%] |

## <Reference>

|                       |           |        |        |
|-----------------------|-----------|--------|--------|
| Average exchange rate | (Yen/USD) | 150.20 | 157.44 |
| Average naphtha price | (Yen/kl)  | 69,850 | 92,350 |

# Analysis of Changes in Operating Income

(Billions of yen)



# Consolidated Results (by Segment) 1H

(Millions of yen)

| Net sales             | 1H FY2025     | 1H FY2026     | Volume         | Unit price   | Change       |
|-----------------------|---------------|---------------|----------------|--------------|--------------|
|                       | A             | B             |                |              | B – A        |
| Commodity Chemicals   | 36,180        | 33,352        | (5,168)        | 2,340        | (2,827)      |
| Polymer & Oligomer    | 17,538        | 19,624        | 373            | 1,711        | 2,085        |
| Adhesive Material     | 6,761         | 7,296         | (238)          | 773          | 535          |
| Performance Chemicals | 5,013         | 5,727         | 572            | 141          | 714          |
| Plastics              | 13,733        | 15,208        | 742            | 733          | 1,475        |
| Other/adjustments     | 1,117         | 1,195         | 78             | 0            | 78           |
| <b>Total</b>          | <b>80,344</b> | <b>82,405</b> | <b>(3,640)</b> | <b>5,701</b> | <b>2,061</b> |

(Millions of yen)

| Operating income      | 1H FY2025        |                        | 1H FY2026        |                        | Change     |
|-----------------------|------------------|------------------------|------------------|------------------------|------------|
|                       | Operating income | Operating income ratio | Operating income | Operating income ratio |            |
| Commodity Chemicals   | 4,681            | 12.9%                  | 3,500            | 10.5%                  | (1,180)    |
| Polymer & Oligomer    | 1,266            | 7.2%                   | 2,396            | 12.2%                  | 1,130      |
| Adhesive Material     | 263              | 3.9%                   | 206              | 2.8%                   | (57)       |
| Performance Chemicals | 459              | 9.2%                   | 903              | 15.8%                  | 444        |
| Plastics              | 1,172            | 8.5%                   | 1,849            | 12.2%                  | 676        |
| Other/adjustments     | (823)            | –                      | (944)            | –                      | (121)      |
| <b>Total</b>          | <b>7,018</b>     | <b>8.7%</b>            | <b>7,912</b>     | <b>9.6%</b>            | <b>893</b> |

# Consolidated Statement of Income

## (Non-operating Income/Expenses and Extraordinary Income/Losses)

(Millions of yen)

| Non-operating income/expenses     | 1H FY2025  | 1H FY2026  | Change     |
|-----------------------------------|------------|------------|------------|
| Interest and dividend income      | 826        | 927        | 100        |
| Equity in earnings of affiliates  | 90         | 20         | (70)       |
| Foreign currency exchange gains   | —          | 98         | 98         |
| Rent income on non-current assets | 9          | 7          | (2)        |
| Other income                      | 82         | 55         | (27)       |
| Interest expenses                 | (83)       | (172)      | (88)       |
| Foreign currency exchange losses  | (318)      | —          | 318        |
| Environment readiness fee         | (80)       | (54)       | 26         |
| Inactive facilities expenses      | (3)        | (75)       | (71)       |
| Other expenses                    | (44)       | (138)      | (94)       |
| <b>Total</b>                      | <b>479</b> | <b>667</b> | <b>188</b> |

| Equity in earnings of affiliates<br>(Breakdown) | 1H FY2025 | 1H FY2026 | Change      |
|-------------------------------------------------|-----------|-----------|-------------|
| Elmer's & Toagosei Co.                          | 117       | —         | (117)       |
| Chubu Liquid Oxygen                             | (26)      | 20        | 46          |
| <b>Total</b>                                    | <b>90</b> | <b>20</b> | <b>(70)</b> |

(Millions of yen)

| Extraordinary income/losses                              | 1H FY2025  | 1H FY2026    | Change       |
|----------------------------------------------------------|------------|--------------|--------------|
| Gain on sale of non-current assets                       | —          | 879          | 879          |
| Gain on sales of investment securities                   | 1,187      | 277          | (910)        |
| Subsidy income                                           | 46         | 341          | 294          |
| Loss on disposal of non-current assets                   | (581)      | (912)        | (330)        |
| Loss on disaster (*)                                     | (50)       | (29)         | 20           |
| Loss on valuation of investment securities               | (182)      | (464)        | (281)        |
| Special suspense account for tax purpose reduction entry | (40)       | (336)        | (295)        |
| <b>Total</b>                                             | <b>379</b> | <b>(244)</b> | <b>(623)</b> |

\* Cost of recovery from the Noto Peninsula Earthquake

| Exchange rate | Jun. 30, 2025 | Dec. 31, 2025 | Jun. 30, 2026 |
|---------------|---------------|---------------|---------------|
| Yen/USD       | 144.81        | 156.56        | 162.39        |
| Yen/THB       | 4.44          | 4.97          | 4.87          |

# Consolidated Balance Sheet

(Millions of yen)

|                                    | Dec. 31, 2025  | Jun. 30, 2026  | Change         |
|------------------------------------|----------------|----------------|----------------|
| <b>Current assets</b>              | <b>110,556</b> | <b>107,424</b> | <b>(3,132)</b> |
| Cash, deposits and securities (1)  | 31,518         | 22,017         | (9,500)        |
| Trade Receivables                  | 49,558         | 50,569         | 1,011          |
| Inventories (2)                    | 25,469         | 28,462         | 2,992          |
| Other current assets               | 4,061          | 6,428          | 2,366          |
| Allowance for doubtful receivables | (51)           | (53)           | (2)            |
| <b>Fixed assets</b>                | <b>178,548</b> | <b>189,287</b> | <b>10,738</b>  |
| Property, plant and equipment (3)  | 129,050        | 132,602        | 3,552          |
| Intangible fixed assets            | 4,723          | 4,689          | (33)           |
| Investment securities (4)          | 36,029         | 42,423         | 6,393          |
| Other fixed assets                 | 8,745          | 9,572          | 827            |
| <b>Total assets</b>                | <b>289,105</b> | <b>296,711</b> | <b>7,606</b>   |

- (1) Decrease due to capital expenditures and higher working capital (securities: negotiable certificates of deposit)  
 (2) Increase due to higher product selling prices  
 (3) Increase due to capital expenditures  
 (4) Increase due to appreciation of equity holdings

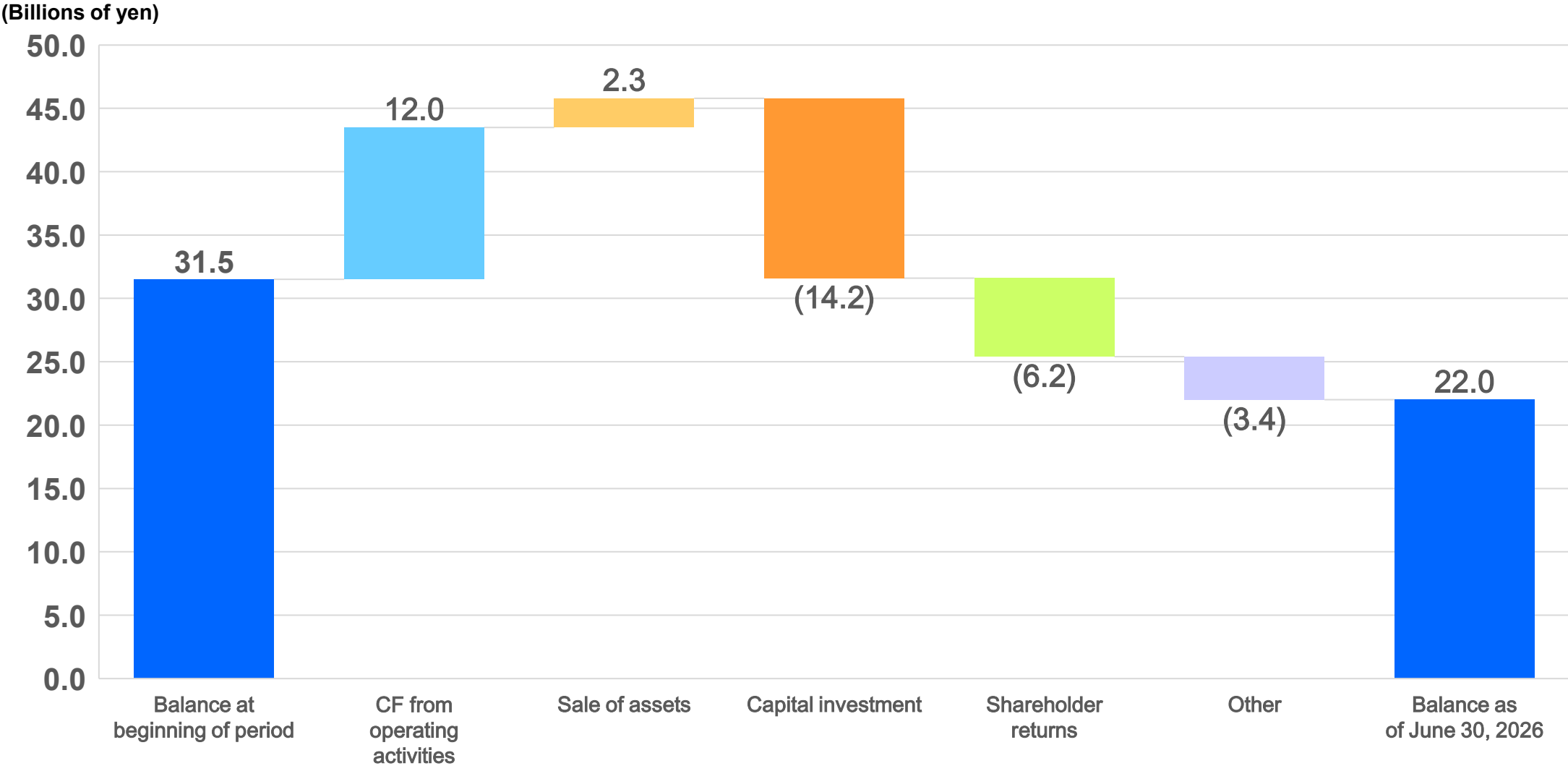
|                          | Dec. 31, 2025 | Jun. 30, 2026 | Change       |
|--------------------------|---------------|---------------|--------------|
| <b>Total liabilities</b> | <b>73,160</b> | <b>75,716</b> | <b>2,555</b> |
| Trade Payables (5)       | 16,513        | 19,608        | 3,095        |
| Bonds                    | 10,000        | 10,000        | 0            |
| Bank loans               | 10,635        | 10,565        | (70)         |
| Accrued income taxes     | 2,543         | 2,156         | (386)        |
| Other liabilities        | 33,469        | 33,386        | (83)         |

|                                            |                |                |              |
|--------------------------------------------|----------------|----------------|--------------|
| <b>Total net assets</b>                    | <b>215,944</b> | <b>220,995</b> | <b>5,050</b> |
| Shareholders' equity                       | 190,491        | 190,455        | (35)         |
| Accumulated other comprehensive income (6) | 24,316         | 29,346         | 5,030        |
| Non-controlling interests                  | 1,136          | 1,192          | 55           |
| <b>Total liabilities and net assets</b>    | <b>289,105</b> | <b>296,711</b> | <b>7,606</b> |

|                 |       |       |         |
|-----------------|-------|-------|---------|
| Net worth ratio | 74.3% | 74.1% | (0.2)pp |
|-----------------|-------|-------|---------|

- (5) Increase due to higher raw material prices  
 (6) Increase in valuation difference on investment securities (due to appreciation of equity holdings)

# Cash Allocation (1H FY2026)





# **Full-year Results Forecast for FY2026**

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# Full-year Consolidated Results Forecast for FY2026

(Year-on-year Comparison)

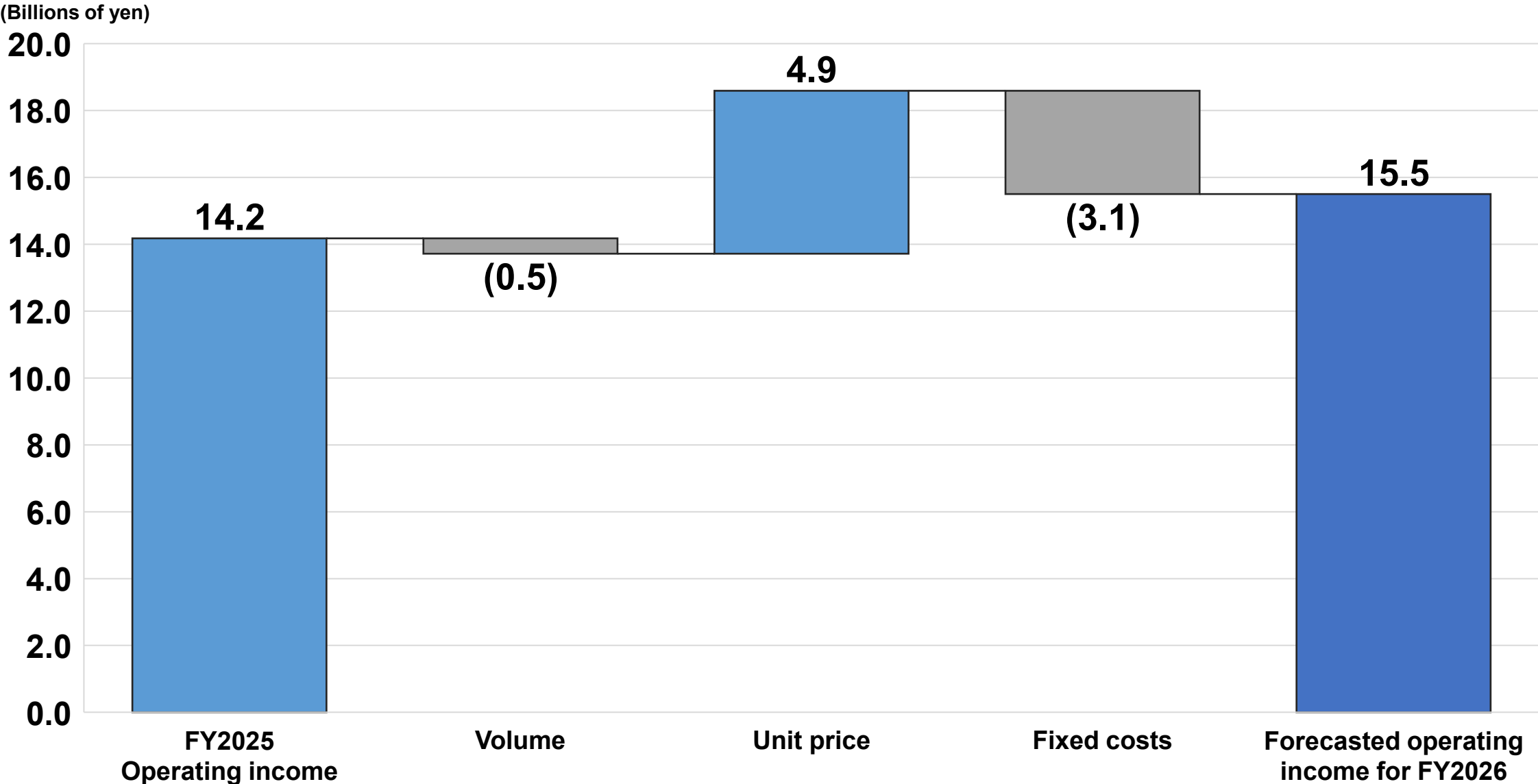
|                                                | FY2025 Results |        |               | FY2026 Forecast |                |               | Change<br>(B-A) |
|------------------------------------------------|----------------|--------|---------------|-----------------|----------------|---------------|-----------------|
|                                                | 1H             | 2H     | Annual<br>(A) | 1H<br>Results   | 2H<br>Forecast | Annual<br>(B) |                 |
| Net sales                                      | 80,344         | 81,968 | 162,312       | 82,405          | 87,595         | 170,000       | +7,687          |
| Operating income                               | 7,018          | 7,162  | 14,180        | 7,912           | 7,588          | 15,500        | +1,319          |
| Operating income ratio                         | 8.7%           | 8.7%   | 8.7%          | 9.6%            | 8.7%           | 9.1%          | +0.4pp          |
| Non-operating income/expenses                  | 479            | 407    | 886           | 667             | 133            | 800           | (86)            |
| Ordinary profit                                | 7,497          | 7,570  | 15,067        | 8,580           | 7,720          | 16,300        | +1,232          |
| Extraordinary Income (loss)                    | 379            | 1,899  | 2,278         | (244)           | 44             | (200)         | (2,478)         |
| Net income attributable<br>to owners of parent | 5,715          | 7,051  | 12,766        | 6,019           | 5,781          | 11,800        | (966)           |
| Dividend (Yen)                                 | 32.5           | 32.5   | 65.0          | 36.0            | 36.0           | 72.0          | +7.0            |

## <Reference>

|                                 | FY2025 Results | FY2026 Forecast |
|---------------------------------|----------------|-----------------|
| Average exchange rate (Yen/USD) | 149.59         | 159.00          |
| Naphtha price (Yen/kl)          | 67,125         | 91,000          |

\* Naphtha: Approx. ±JPY250 million per JPY1,000/kl change  
FX: Approx. -JPY100 million per JPY1/USD depreciation of the yen

# Analysis of the Forecasted Changes in Operating Income



# Full-year Consolidated Results Forecast for FY2026

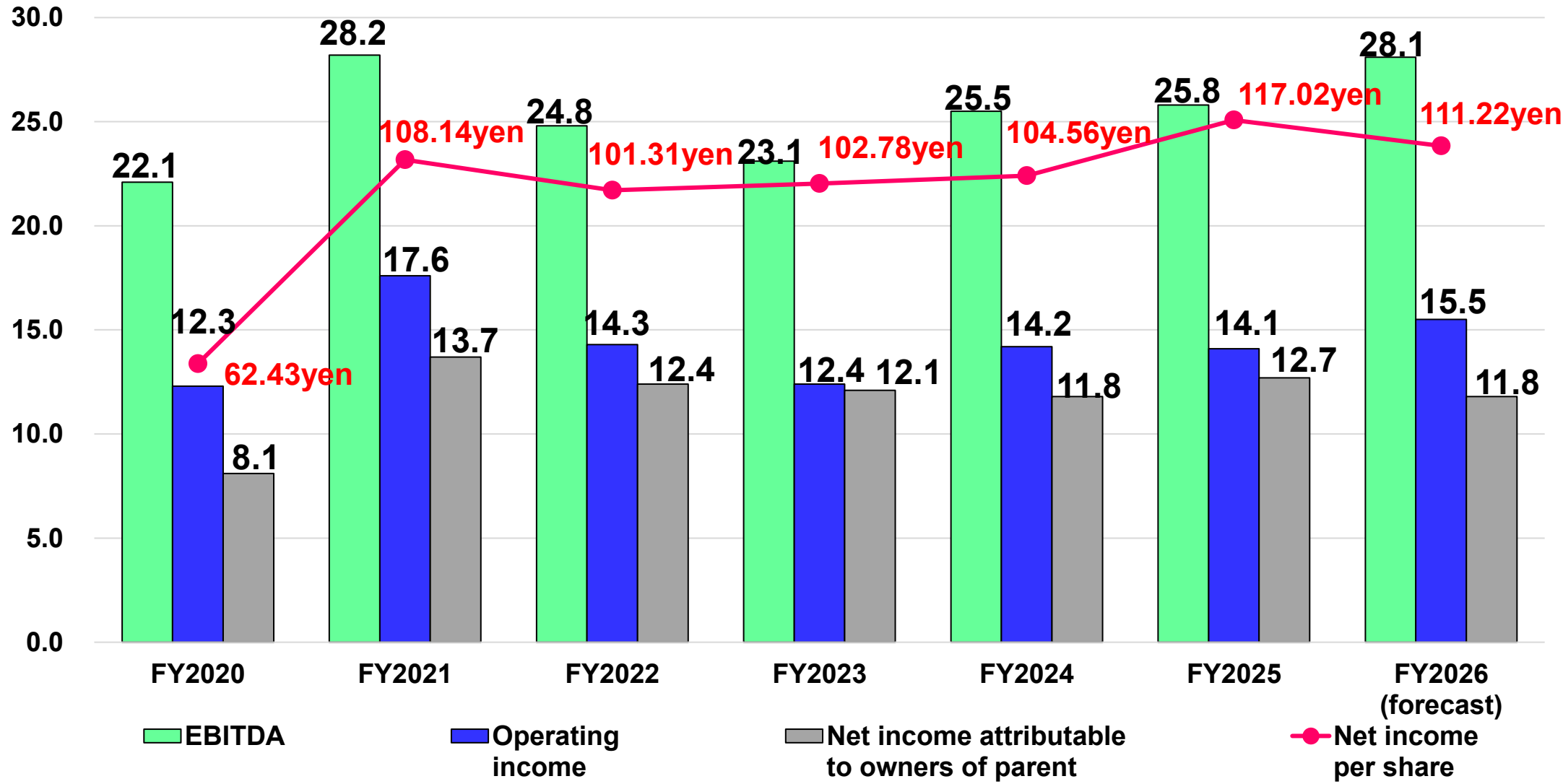
(Year-on-year Comparison by Segment)

| Net sales             | FY2025 Results |        |         | FY2026 Forecast |        |         | Change  |
|-----------------------|----------------|--------|---------|-----------------|--------|---------|---------|
|                       | 1H             | 2H     | Annual  | 1H              | 2H     | Annual  |         |
| Commodity Chemicals   | 36,180         | 35,592 | 71,772  | 33,352          | 37,048 | 70,400  | (1,371) |
| Polymer & Oligomer    | 17,538         | 18,631 | 36,169  | 19,624          | 20,876 | 40,500  | 4,331   |
| Adhesive Material     | 6,761          | 6,846  | 13,607  | 7,296           | 7,604  | 14,900  | 1,293   |
| Performance Chemicals | 5,013          | 5,212  | 10,225  | 5,727           | 5,973  | 11,700  | 1,475   |
| Plastics              | 13,733         | 14,444 | 28,177  | 15,208          | 14,492 | 29,700  | 1,522   |
| Other/adjustments     | 1,117          | 1,243  | 2,360   | 1,195           | 1,605  | 2,800   | 436     |
| Total                 | 80,344         | 81,968 | 162,312 | 82,405          | 87,595 | 170,000 | 7,688   |

| Operating income      | FY2025 Results |         |         |       | FY2026 Forecast |       |         |       | Change  |
|-----------------------|----------------|---------|---------|-------|-----------------|-------|---------|-------|---------|
|                       | 1H             | 2H      | Annual  | Rate  | 1H              | 2H    | Annual  | Rate  |         |
| Commodity Chemicals   | 4,681          | 4,071   | 8,752   | 12.2% | 3,500           | 3,500 | 7,000   | 9.9%  | (1,752) |
| Polymer & Oligomer    | 1,266          | 1,752   | 3,018   | 8.3%  | 2,396           | 2,204 | 4,600   | 11.4% | 1,582   |
| Adhesive Material     | 263            | 60      | 323     | 2.4%  | 206             | 294   | 500     | 3.4%  | 177     |
| Performance Chemicals | 459            | 718     | 1,177   | 11.5% | 903             | 997   | 1,900   | 16.2% | 723     |
| Plastics              | 1,172          | 1,582   | 2,754   | 9.8%  | 1,849           | 1,551 | 3,400   | 11.4% | 646     |
| Other/adjustments     | (823)          | (1,022) | (1,845) | —     | (944)           | (956) | (1,900) | —     | (58)    |
| Total                 | 7,018          | 7,162   | 14,180  | 8.7%  | 7,912           | 7,588 | 15,500  | 9.1%  | 1,320   |

# Trends in Consolidated Results

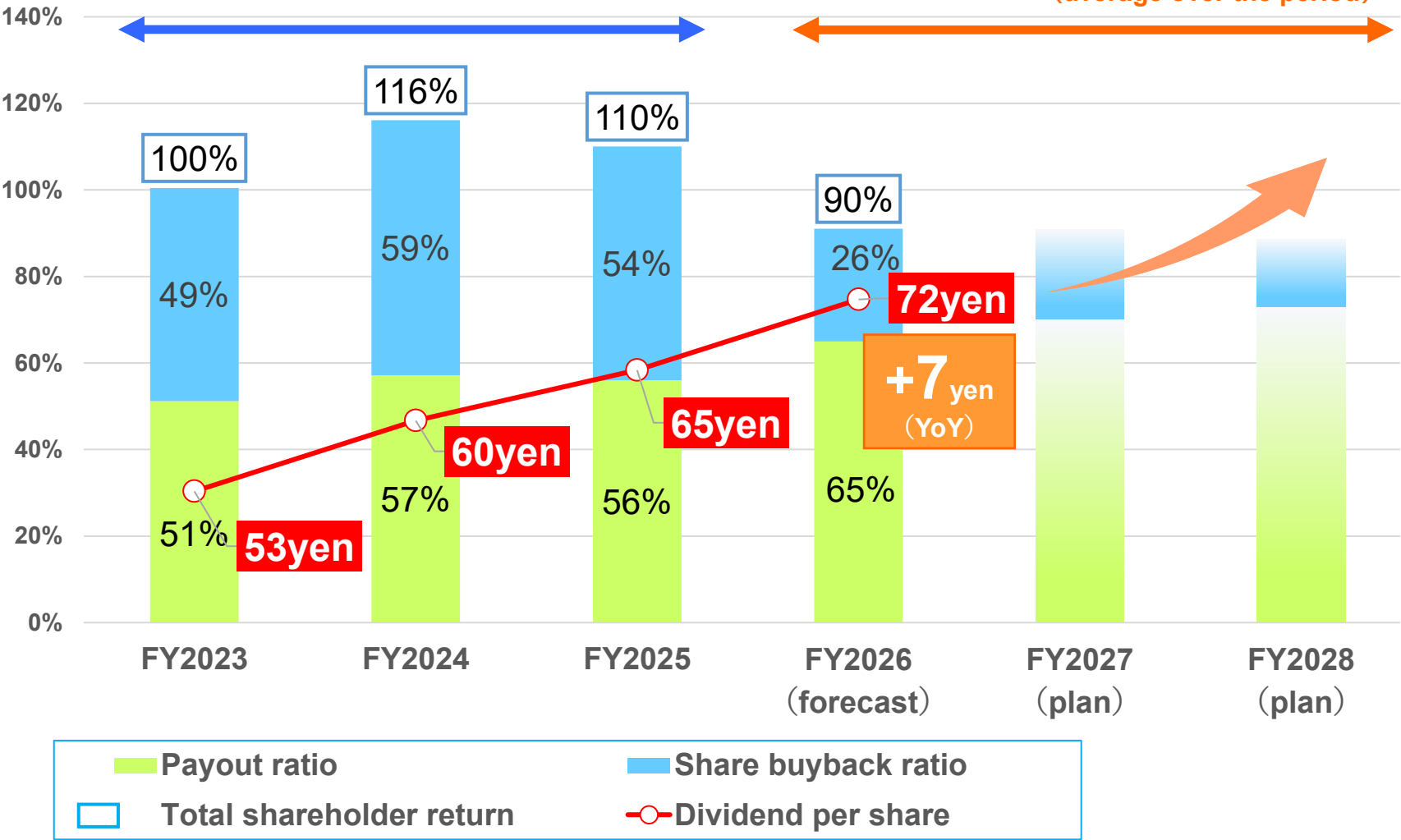
(Billions of yen)



# Shareholder Return Trends

2025 Medium-term Management Plan period (Actual)  
•Total shareholder return ratio : 109% (period average)  
•Payout ratio : 55% (period average)

2028 Medium-term Management Plan period  
•Total shareholder return ratio : approx. 90%  
•Payout ratio : approx. 70%  
(average over the period)



a shareholder benefit program  
(Implemented in Oct. 2025)

In addition to Aron Alpha, QUO Cards or catalog gifts, including local specialties, are provided according to the number of shares held.

## QUO Cards



⇒ Deepen understanding of Toagosei and cultivate new Toagosei fans.

⇒ Growth in Shareholder Base

Jun. 2025: Approx. 21,000

Dec. 2025: Approx. 31,000

**Jun. 2026: Over 35,000**

# Appendix

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# Overseas Sales by Region

(Millions of yen)

| Segment               | 1H FY2025 | Asia  | North America | Europe Others | 1H FY2026 | Remarks                                                                      |
|-----------------------|-----------|-------|---------------|---------------|-----------|------------------------------------------------------------------------------|
| Commodity Chemicals   | 3,128     | (52)  | △ 146         | (514)         | 2,416     | Prioritized domestic shipments amid raw material supply constraints.         |
| Polymer & Oligomer    | 6,167     | (145) | 142           | 159           | 6,322     | Strong battery materials sales in North America.                             |
| Adhesive Material     | 2,535     | (50)  | 380           | (22)          | 2,843     | Higher sales from the standalone instant adhesive business in North America. |
| Performance Chemicals | 2,463     | (424) | 98            | (99)          | 2,886     | Strong semiconductor chemicals shipments to Asia.                            |
| Plastics Others       | 806       | (62)  | 46            | (2)           | 788       |                                                                              |
| Total                 | 15,098    | 114   | 521           | (478)         | 15,255    | Overseas sales ratio:<br>18% (1H FY2025) → 19% (1H FY2026)                   |

# Overview of Results for 2Q FY2026



|                                                               | 2Q FY2025 | 2Q FY2026 | Change | Rate of Change |
|---------------------------------------------------------------|-----------|-----------|--------|----------------|
| Net sales (Millions of yen)                                   | 40,522    | 43,771    | 3,248  | +8.0%          |
| Operating income (Millions of yen)                            | 3,655     | 4,706     | 1,049  | +28.7%         |
| Operating income ratio                                        | 9.0%      | 10.7%     | +1.7%  | —              |
| Ordinary profit (Millions of yen)                             | 4,304     | 5,379     | 1,075  | +25.0%         |
| Net income attributable to owners of parent (Millions of yen) | 3,715     | 3,245     | (470)  | (12.7)%        |

# Consolidated Results (by Segment) 2Q

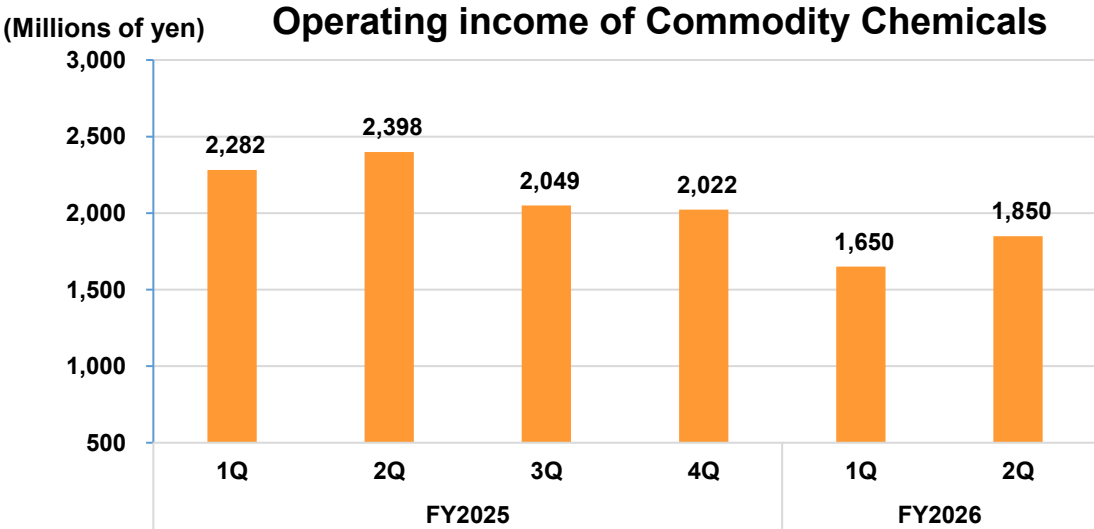
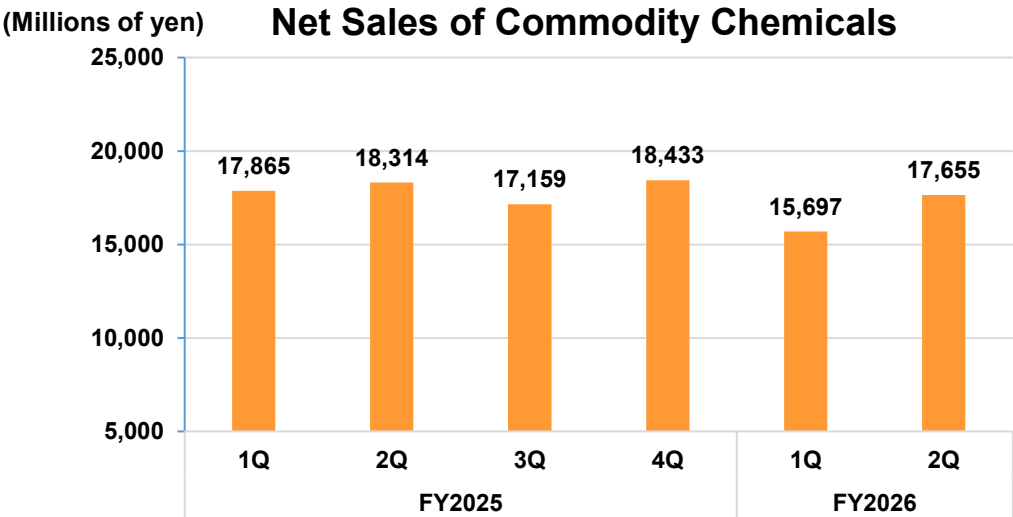
(Millions of yen)

| Net sales             | 2Q FY2025     | 2Q FY2026     | Volume         | Unit price   | Change       |
|-----------------------|---------------|---------------|----------------|--------------|--------------|
|                       | A             | B             |                |              | B – A        |
| Commodity Chemicals   | 18,315        | 17,655        | (3,150)        | 2,489        | (659)        |
| Polymer & Oligomer    | 8,727         | 10,471        | 351            | 1,393        | 1,743        |
| Adhesive Material     | 3,370         | 3,753         | (49)           | 432          | 383          |
| Performance Chemicals | 2,607         | 2,965         | 203            | 155          | 359          |
| Plastics              | 6,910         | 8,327         | 937            | 480          | 1,417        |
| Other/adjustments     | 593           | 599           | 6              | –            | 6            |
| <b>Total</b>          | <b>40,522</b> | <b>43,771</b> | <b>(1,701)</b> | <b>4,950</b> | <b>3,248</b> |

(Millions of yen)

| Operating income      | 2Q FY2025        |                        | 2Q FY2026        |                        | Change       |
|-----------------------|------------------|------------------------|------------------|------------------------|--------------|
|                       | Operating income | Operating income ratio | Operating income | Operating income ratio |              |
| Commodity Chemicals   | 2,399            | 13.1%                  | 1,850            | 10.5%                  | (548)        |
| Polymer & Oligomer    | 635              | 7.3%                   | 1,518            | 14.5%                  | 884          |
| Adhesive Material     | 110              | 3.3%                   | 181              | 4.8%                   | 70           |
| Performance Chemicals | 314              | 12.0%                  | 466              | 15.7%                  | 152          |
| Plastics              | 671              | 9.7%                   | 1,180            | 14.2%                  | 508          |
| Other/adjustments     | (473)            | –                      | (489)            | –                      | (18)         |
| <b>Total</b>          | <b>3,655</b>     | <b>9.0%</b>            | <b>4,706</b>     | <b>10.8%</b>           | <b>1,049</b> |

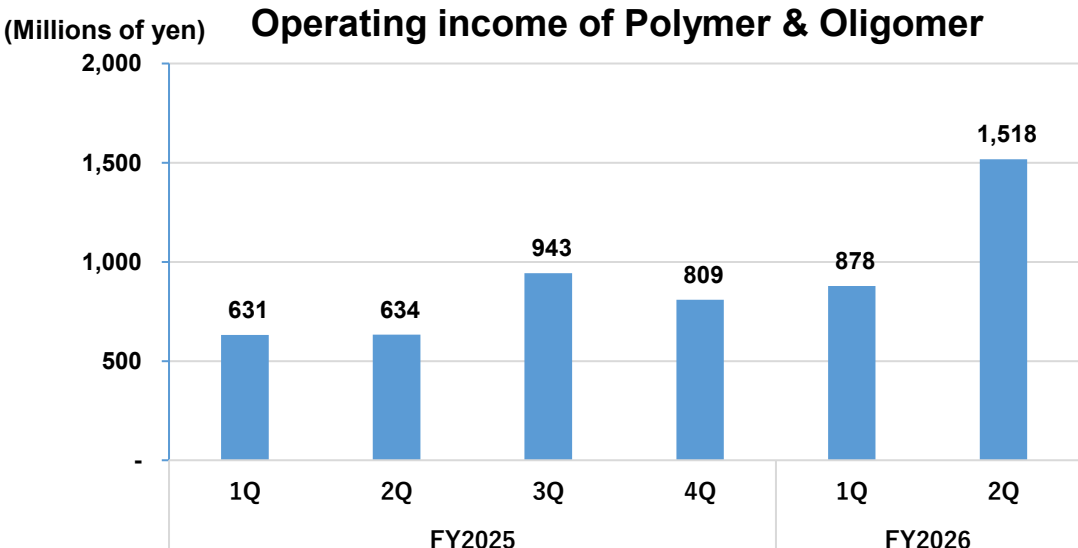
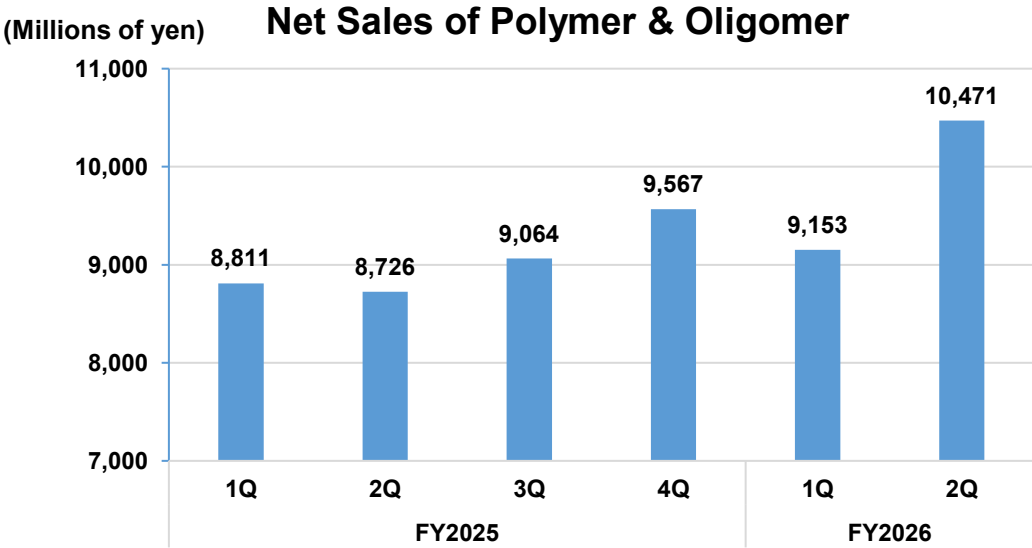
| Sub-segment of Commodity Chemicals Business | Year-on-year Comparison     |                              | Reason for the Net Sales Change                                                                                                                                                                     |
|---------------------------------------------|-----------------------------|------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                             | 2Q FY2026 Accounting Period | 1-2Q FY2026 Cumulative Total |                                                                                                                                                                                                     |
| Inorganic chemicals                         | 108%                        | 105%                         | Net sales increased due to product price revisions implemented to address rising costs.                                                                                                             |
| Acrylic monomers                            | 93%                         | 88%                          | Net sales decreased due to a decline in sales volume resulting from the discontinuation of certain products and constraints on raw material procurement caused by the situation in the Middle East. |
| Industrial gas                              | 112%                        | 112%                         | Net sales increased due to an increase in sales volume.                                                                                                                                             |



# Reference Materials for Polymer & Oligomer Business

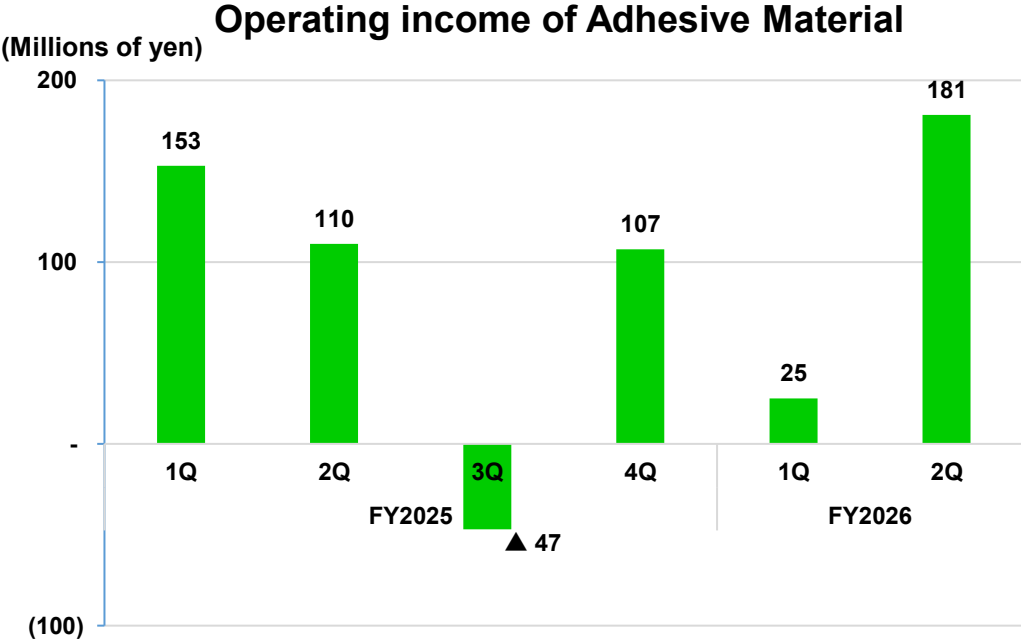
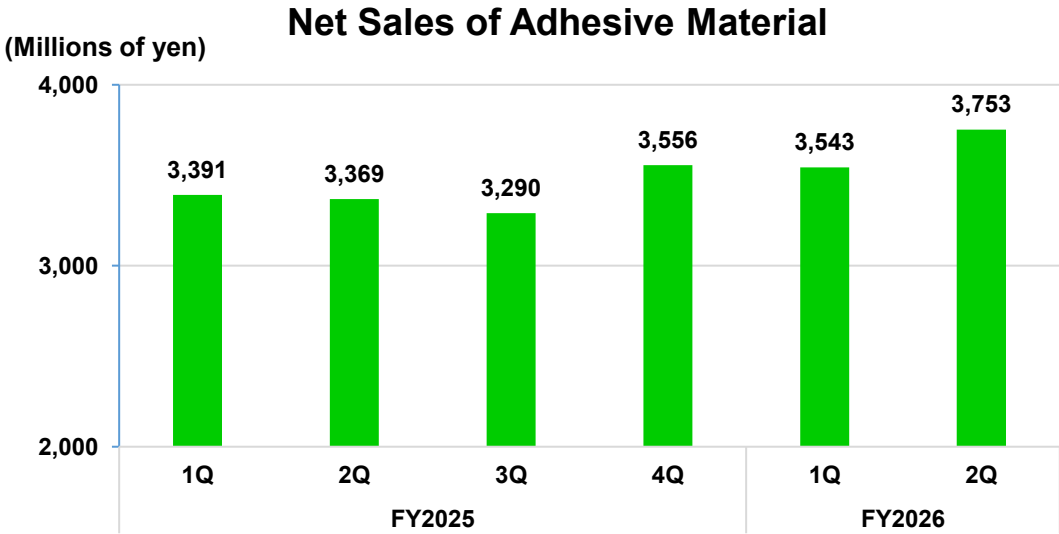


| Sub-segment of Polymer & Oligomer Business | Year-on-year Comparison     |                              | Reason for the Net Sales Change                                                                                                                                                              |
|--------------------------------------------|-----------------------------|------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                            | 2Q FY2026 Accounting Period | 1-2Q FY2026 Cumulative Total |                                                                                                                                                                                              |
| Polymers                                   | 120%                        | 116%                         | Net sales increased due to higher sales volume in automotive, pharmaceutical and cosmetics, and semiconductor applications, as well as profitability improvement initiatives.                |
| Oligomers                                  | 129%                        | 112%                         | Net sales increased due to higher sales volume for electronic materials applications and sales price revisions implemented to address rising costs.                                          |
| Flocculants                                | 114%                        | 108%                         | Although sales volume decreased due to constraints on raw material procurement caused by the situation in the Middle East, net sales increased due to profitability improvement initiatives. |

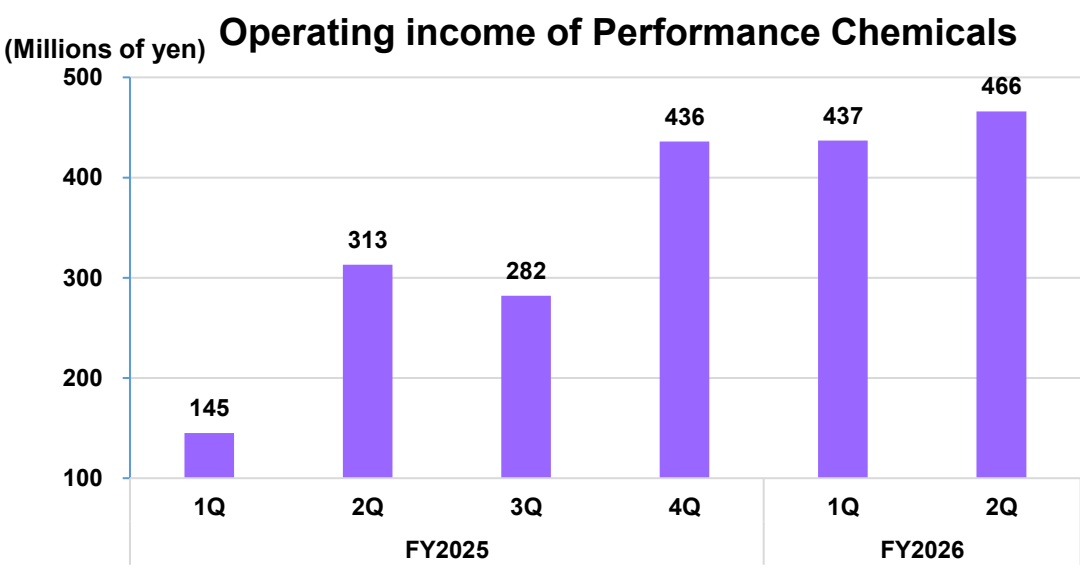
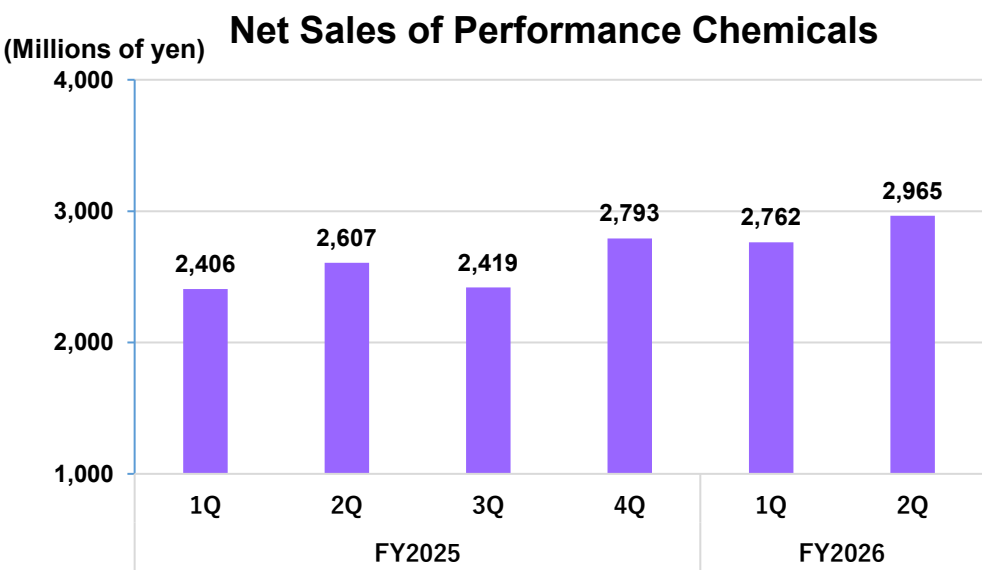


# Reference Materials for Adhesive Material Business

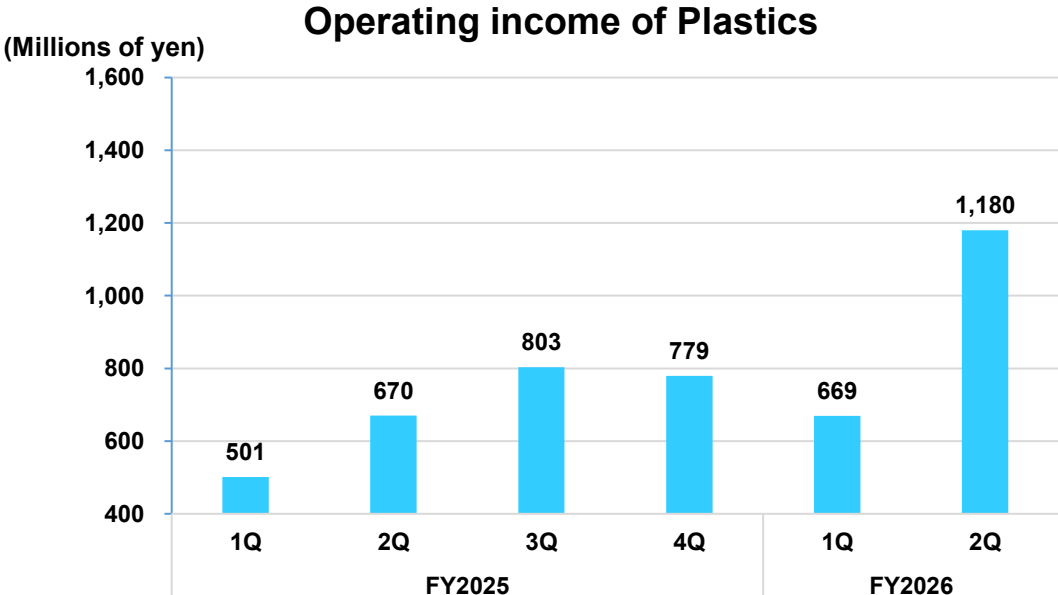
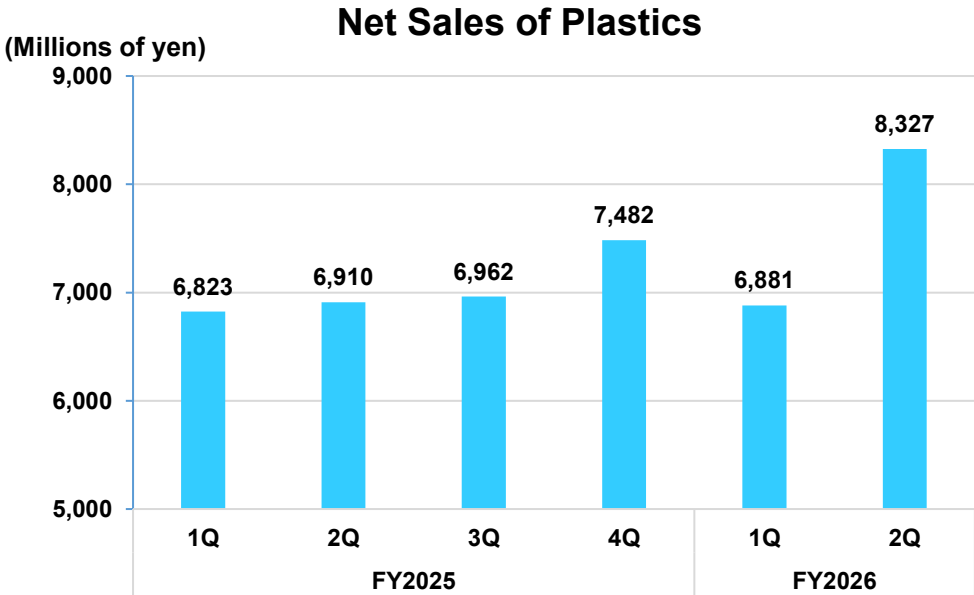
| Sub-segment of Adhesive Material Business | Year-on-year Comparison     |                              | Reason for the Net Sales Change                                                                        |
|-------------------------------------------|-----------------------------|------------------------------|--------------------------------------------------------------------------------------------------------|
|                                           | 2Q FY2026 Accounting Period | 1-2Q FY2026 Cumulative Total |                                                                                                        |
| Instant glue                              | 124%                        | 113%                         | Net sales increased due to sales price revisions in the U.S.                                           |
| Functional adhesives                      | 102%                        | 104%                         | Net sales increased due to a rise in sales volume for automotive components and smartphone components. |



| Sub-segment of Performance Chemicals Business | Year-on-year Comparison     |                              | Reason for the Net Sales Change                                                                          |
|-----------------------------------------------|-----------------------------|------------------------------|----------------------------------------------------------------------------------------------------------|
|                                               | 2Q FY2026 Accounting Period | 1-2Q FY2026 Cumulative Total |                                                                                                          |
| Inorganic functional Materials                | 84%                         | 78%                          | Net sales decreased due to a decline in sales volume of inorganic antimicrobial agents.                  |
| High-purity inorganic chemicals               | 124%                        | 128%                         | Net sales increased due to a rise in sales volume driven by strong demand from the semiconductor market. |
| Newly developed products                      | 100%                        | 136%                         |                                                                                                          |



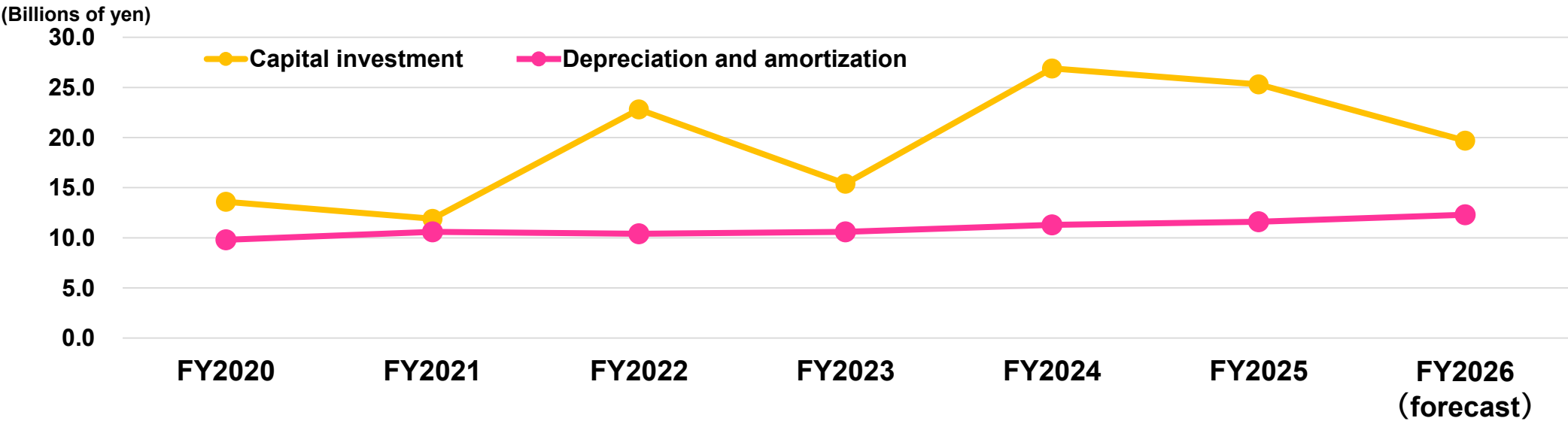
| Sub-segment of Plastics Business               | Year-on-year Comparison     |                              | Reason for the Net Sales Change                                                                       |
|------------------------------------------------|-----------------------------|------------------------------|-------------------------------------------------------------------------------------------------------|
|                                                | 2Q FY2026 Accounting Period | 1-2Q FY2026 Cumulative Total |                                                                                                       |
| Environmental & infrastructure system products | 133%                        | 119%                         | Net sales increased due to an increase in sales volume for products related to sewerage applications. |
| Nursing care                                   | 92%                         | 96%                          | Net sales decreased due to a decline in sales volume for nursing care and bathing aid products.       |
| Eco material                                   | 108%                        | 99%                          | Net sales decreased due to a decline in sales volume for products for Southeast Asia.                 |



# Reference for Consolidated Performance

(Billions of yen)

|                                   | FY2020 | FY2021 | FY2022 | FY2023 | FY2024 | FY2025 | FY2026<br>(forecast) |
|-----------------------------------|--------|--------|--------|--------|--------|--------|----------------------|
| Capital investment                | 13.6   | 11.9   | 22.8   | 15.4   | 26.9   | 28.1   | 21.9                 |
| Depreciation and amortization     | 9.8    | 10.6   | 10.4   | 10.6   | 11.3   | 11.6   | 12.6                 |
| Research and development expenses | 4.0    | 4.3    | 4.7    | 5.0    | 5.8    | 6.7    | 7.0                  |
| Overseas net sales                | 22.1   | 29.0   | 31.0   | 26.6   | 28.9   | 29.4   | 32.8                 |
| Overseas sales ratio (%)          | 16.6   | 18.6   | 19.3   | 16.7   | 17.3   | 18.1   | 19.2                 |
| Interest bearing debt             | 11.3   | 11.2   | 11.0   | 11.0   | 11.0   | 20.6   | 20.4                 |





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- This document is not intended to solicit investment. Please make investment decisions based on your own judgment.